

Law Enforcement and Criminal Justice Subcommittee Meeting

Monday, September 25, 2017

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AGENDA

**South Carolina
House of Representatives**



Legislative Oversight Committee

LAW ENFORCEMENT AND CRIMINAL JUSTICE SUBCOMMITTEE

Chairman Edward R. Tallon Sr.

The Honorable Katherine E. (Katie) Arrington

The Honorable William M. (Bill) Hixon

The Honorable J. Todd Rutherford

Monday, September 25, 2017

10:00am

Room 108 - Blatt Building

Pursuant to Committee Rule 6.8, S.C. ETV shall be allowed access for internet streaming whenever technologically feasible.

AGENDA

- I. Approval of Meeting Minutes**
- II. Discussion of the study of the Department of Natural Resources**
- III. Adjournment**

MEETING MINUTES

Chairman Wm. Weston J. Newton

*First Vice-Chair:
Laurie Slade Funderburk*

Legislative Oversight Committee

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Gary E. Clary
MaryGail K. Douglas
Phyllis J. Henderson
Joseph H. Jefferson Jr.
Mandy Powers Norrell
J. Todd Rutherford
Tommy M. Stringer
Bill Taylor*



*William K. (Bill) Bowers
Neal Collins
Raye Felder
William M. "Bill" Hixon
Robert L. Ridgeway III
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Legal Counsel*

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Research Analyst/Auditor*

Law Enforcement and Criminal Justice Subcommittee

Monday, June 26, 2017

1:00 pm

Blatt Room 108

Archived Video Available

- I. Pursuant to House Legislative Oversight Committee Rule 6.8, South Carolina ETV was allowed access for streaming the meeting. You may access an archived video of this meeting by visiting the South Carolina General Assembly's website (<http://www.scstatehouse.gov>) and clicking on *Committee Postings and Reports*, then under *House Standing Committees* click on *Legislative Oversight*. Then, click on *Video Archives* for a listing of archived videos for the Committee.

Attendance

- I. The Law Enforcement and Criminal Justice Subcommittee meeting was called to order by Chairman Edward R. Tallon, Sr. , on Monday, June 26, 2017, in Room 108 of the Blatt Building. The following members of the Subcommittee were present for either all or a portion of the meeting: Chairman Edward Tallon, Representative William M. Hixon, and Representative Katie Arrington

Minutes

- I. House Rule 4.5 requires standing committees to prepare and make available to the public the minutes of committee meetings, but the minutes do not have to be verbatim accounts of meetings. It is the practice of the Legislative Oversight Committee to provide minutes for its subcommittee meetings.
- II. Representative Hixon makes a motion to approve the meeting minutes from the prior Subcommittee meetings on June 6 and June 8, 2017, and to approve the minutes as corrected (scrivener's error) from the January 31, February 7, 16, 21, 28, and the March 7 and March 21, 2017 meeting. A roll call was taken and the motion passed.

Representative Hixon makes a motion to approve the meeting minutes from the prior Subcommittee meetings on June 6 and June 8, 2017 and to approve the minutes as corrected (scrivener's error) from the January 31, February 7, 16, 21, 28, and the March 7 and March 21, 2017 meeting:	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Discussion of the Law Enforcement Training Council and Criminal Justice Academy

- I. Chairman Tallon reminds agency personnel who were sworn in during prior meetings that they remain under oath anytime they are with the Subcommittee or Committee.
- II. Chairman Tallon swears in the following people:
 - a. Lee Foster, Sheriff of Newberry County and a member of the Law Enforcement Training Council
 - b. Alvin Taylor, Department of Natural Resources and a member of the Law Enforcement Training Council
 - c. Robin Morse, Director of Public Safety for the City of Clinton and a member of the Law Enforcement Training Council
 - d. Bryan Sterling, Department of Corrections and a member of the Law Enforcement Training Council

III. Chairman Tallon explains the purpose of the meeting is to discuss and make motions related to the potential recommendations and findings to include in the Subcommittee Study.

IV. Members make various motions during the meeting which are listed below.

Representative Hixon makes a motion that laws regarding the Officer Misconduct Process be updated. Further, since the agency supports S 518, a companion bill be filed in the House with an additional provision, suggested by the agency, that any allegations of law enforcement certification misconduct will not be accepted, in an original Personnel Change in Status (PCS) form, amended PCS form, or any other form, more than thirty days after an officer's separation from an agency, unless there are extenuating circumstances.	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Arrington makes a motion that the agency update S.C. Code of Regulations 37-025 Denial of Certification for Misconduct and 37-026 Withdrawal of Certification of Law Enforcement Officers, as follows: <ul style="list-style-type: none"> ○ Change "Dishonesty with respect to his/her employer," to, "Dishonesty with respect to his/her employer, any other law enforcement agency personnel, or officers of the court." ○ Change "Untruthfulness with respect to his/her employer," to, "Untruthfulness with respect to his/her employer, any other law enforcement agency personnel, or officers of the court." ○ Add a provision which defines, and explains the difference in the terms "officers of the court," "dishonesty," and "untruthfulness," including whether they apply to verbal communication, written 	Yea	Nay	Not Voting
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communication, such as when an individual signs a document to acknowledge something has been completed, or both circumstances.			
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Arrington makes a motion to update regulations to include the following as a prerequisite to employing a Class I Law Enforcement Officer: Any entity employing a Class I Law Enforcement Officer must certify it has access to the internet and the ability to access the online forms and/or database utilized by the Law Enforcement Training Council and/or Criminal Justice Academy.	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

<p>Representative Hixon makes a motion that the Subcommittee Study include the following Findings:</p> <ul style="list-style-type: none"> It is the Academy's position that, pursuant to state law, an individual cannot perform any duties of a law enforcement officer involving the control or direction of members of the public (including traffic citations) OR exercise the power of arrest until the following has been satisfied: <ul style="list-style-type: none"> Agency has notified the Academy that the individual has been employed by the agency as a law enforcement officer, within three working days of that individual's employment, AND Firearms qualification program approved by the 	Yea	Nay	Not Voting
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<p>council is provided to the individual within three days of the agency submitting the PCS of Hire form to the Academy (i.e. notifying the Academy that the individual has been employed), AND</p> <ul style="list-style-type: none"> ○ Individual has been provided, and successfully completed, a firearms qualification program approved by the council • Currently the Academy does not have a way to confirm if an officer passed the firearms qualification program. 			
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

<p>Representative Hixon makes a motion to approve the recommendation that as CJA coordinates training and standards for all law enforcement, it is necessary for the agency to know who all law enforcement officers are and where they are enforcing the laws in our state. In addition, many variables may occur during a year that impact an officer's ability to use a firearm. On this basis, the Subcommittee Study include a recommendation to amend SC Code Section 23-23-40, or applicable regulations, to accomplish the following:</p> <ul style="list-style-type: none"> • Clarify that in order for a certified or non-certified officer to enforce laws, a hiring law enforcement agency must provide CJA notification of both (1) the hiring of the officer and (2) the successful completion of firearms qualification, regardless of whether the officer is new to law enforcement or coming from another law enforcement agency; • Require CJA to confirm if all officers at an agency, with certain 	Yea	Nay	Not Voting
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<p>exceptions, have passed a yearly firearms qualification, including some mechanism for enforcement of this provision; and</p> <ul style="list-style-type: none"> Eliminate an out-of-date provision addressing if a firearms qualification program approved by the Director exists, as an approved program now exists. 			
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Hixon makes a motion that S.C. Code Ann. §23-23-20 be amended, to authorize the Academy Director to determine the location of a “training facility” for mandatory training or other types of training.	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Arrington makes a motion that regulations be updated to require law enforcement officers receive, during the three year continuing education cycle, education in cultural professionalism; prejudice and personality; and/or culture diversity to maintain their law enforcement certification.	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Arrington makes a motion that that SC Code of Laws Section 23-23-100 be amended to (1) authorize the Director of CJA, in his sole	Yea	Nay	Not Voting
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discretion, to issue civil penalties to law enforcement agencies not following laws or regulations; (2) with appeal to the Law Enforcement Training Council as a final agency decision; and (3) provide a mechanism for CJA to collect on penalties issued.			
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Arrington makes a motion that the General Assembly work with the Association of Counties, Municipal Association, State Treasurer's Office, State Auditor's Office, and other stakeholders, to determine revisions to the laws regarding audited financial statements and penalties for non-compliance.	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Arrington makes a motion that the Academy research the costs and steps that would be needed to track law enforcement officer discipline in a central database, with individual records available only with the consent of the individual officer, and provide this information to the House Oversight Committee by Tuesday, January 9, 2018, the first day of the 2018 legislative session.	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

Representative Arrington makes a motion that going forward the Law Enforcement Training Council and Criminal Justice Academy annotate any data and statistics provided to members of the House of Representatives, or others. In this annotation, the agency explain (1) the source of the information, (2) the specific parameters of what the individual was searching for, if it was a search of manual documents, or what the computer was searching, if it was a search or report from SCEIS or any other database; and (3) any other contextual information about how information is stored at the agency or in the database that would assist the end reader.	Yea	Nay	Not Voting
Rep. Arrington	✓		
Rep. Hixon	✓		
Rep. Rutherford			Not Present
Rep. Tallon	✓		

- V. Director Swindler and Chief Keel provided closing remarks.
- VI. There being no further business, the meeting is adjourned.

STUDY TIMELINE

Study Update - Department of Natural Resources

- March 11, 2015 - Agency submits its **Annual Restructuring and Seven-Year Plan Report**, which is available online.
- January 8, 2016 - Agency submits its **Annual Restructuring Report**, which is available online.
- September 2016 - Agency submits its 2015-16 Accountability Report/2017 Annual **Restructuring Report**.
- May 10, 2017 - **Full committee votes to make the agency the next agency for the Law Enforcement and Criminal Justice Subcommittee to study**. Video of the meeting is available online.
- May 19, 2017 - Agency receives notice that it has been selected for study.
- June 27 - July 28, 2017 - Committee solicits input from the public about the agency in the form of an **online public survey**. The results of the public survey are available online.
- August 30, 2017 - Agency submits its **Program Evaluation Report**, which is available online.
- September 25, 2017 - (TODAY) Subcommittee meets with agency (**Meeting #1**) to discuss the agency's history; legal directives; mission and vision; resources available; organization; Office of Media and Outreach; Office of Support Services; Office of Environmental Programs; and recommendations relating to the agency as a whole.
- Ongoing - Public may submit written comments on the Oversight Committee's webpage on the General Assembly's website (www.scstatehouse.gov)

AGENCY OVERVIEW

History

DNR has provided the Committee with an overview of the agency's history.¹ In addition, Committee staff will confirm the accuracy of any assertion of legislative action.

- 1726
 - The first wildlife protection legislation was written. Under Colonial Law, the use of poisons to take "great quantities of fish" became illegal.
- 1825
 - The earliest state-sponsored work of a geologic nature in South Carolina was a 1-year "Geological and Mineralogical Survey of South Carolina" made in 1825-1826 by Lardner Vanuxem by order of the Legislature.
- 1843
 - Governor Hammond commissioned Michael Toumey to make a "Geological and Agricultural Survey of the State." Mr. Toumey submitted a Report on the Geology of South Carolina in 1846. The report was published in 1848 and presented the results for the first real study of geology of the State.
- 1878
 - Legislation authorizing the governor to appoint a "suitable person" to act as Fish Commissioner was enacted. Fish wardens were appointed in every county.
- 1892
 - The first non-resident hunting license was issued.
- 1900
 - The Lacey Act passed. The first federal law regulating the importation of birds and animals and interstate traffic of game.
- 1904
 - Earle Sloan begins service as State Geologist until 1910. His earlier work was instrumental in our understanding of the Charleston earthquake.
- 1905
 - Provisions were made for each of the state's forty-six counties to have game wardens. The Wardens drew no salary, but received one half of the fines they collected and one half of the fees of the non-resident licenses they sold.
- 1906
 - The S.C. General Assembly created the State Board of Fisheries and charged it with the general supervision of commercial and tidal fishing along South Carolina's coast.
- 1907
 - The South Carolina Audubon Society was incorporated, precursor to the Wildlife Department, bringing game wardens under statewide coordination.
- 1910
 - Act No. 293 provided that South Carolina's bird, game, and non-migratory fish laws would be administered by the Chief Game Warden James Henry Rice (1910-1913). This legislation signaled the birth of the state's Wildlife Department.

- 1913
 - A. "Chief" Richardson becomes Chief Game Warden, and later the first State Director (1913-1958).
- 1926
 - Act authorizing the creation of game sanctuaries and within 5 years, more than 160,000 acres had been set aside where game, birds, and animals could breed unmolested.
- 1928
 - A hunting license law was established.
- 1931
 - Cleveland Fish Hatchery, the first state fish hatchery in South Carolina, opened in Greenville County to raise rainbow and brook trout.
- 1935
 - State Game and Fish Commission was created by the General Assembly.
 - Construction of Cohen Campbell Fish Hatchery.
- 1936
 - Construction of Spring Stevens Fish Hatchery.
- 1937
 - President Franklin D. Roosevelt urged states to address soil erosion by creating local conservation districts. The Conservation Districts Law, Act 182, provided for the creation of South Carolina's 46 soil and water conservation districts and a state agency, the S.C. Soil and Water Conservation Committee, which later merged into the S.C. Land Resources Commission.
 - Construction of Cheraw Fish Hatchery.
 - The Pittman-Robertson Wildlife Restoration Act provided federal funding for the selection, restoration, rehabilitation and improvement of wildlife habitat, wildlife management research, and the distribution of information produced by the projects. The Act was amended October 23, 1970, to include funding for hunter training programs and the development, operation and maintenance of public target ranges.
- 1938
 - The first conservation district farm plan in the nation was initiated in Oconee County.
- 1941
 - The S.C. Wildlife Department purchased its first property, 5,866 acres in Hampton County now part of the Webb Center.
- 1947
 - The first biologist was hired by the S.C. Wildlife Department.
- 1949
 - South Carolina's deer stocking projects began.
- 1951
 - The Dingell-Johnson Sport Fish Restoration Act provided federal financial assistance for state fish restoration and management plans and projects. This act and the later Wallop-Breaux (1984) Amendment allowed development of the Freshwater Fisheries section of the department.
- 1952
 - The State Board of Fisheries was incorporated into the newly created South Carolina Wildlife Resources Department, renamed the Division of Commercial Fisheries, along with the Division of Game, which included law enforcement. The department was supervised by a

seven man Wildlife Resources Commission. Harry Hampton played an integral part in creation of the Commission.

- 1954
 - *South Carolina Wildlife* magazine published its first issue, a black-and-white free quarterly that communicated to the public the mission and programs of the newly formed Wildlife Resources Commission.
- 1957
 - Henry Johnson, Jr. was hired to head the new Division of Geology. The modern South Carolina Geological Survey began with Mr. Johnson's hiring, who stressed field reconnaissance, mapping, drilling, and stratigraphic description.
- 1959
 - State Director James W. Webb becomes the Director of the South Carolina Wildlife Resources Department (1959-1974).
 - South Carolina boating law was enacted requiring the registration of powered boats.
- 1961
 - The first documented production of striped bass in the country was accomplished at the striped bass hatchery in Moncks Corner.
- 1962
 - The department acquired its first airplane, a Cessna 180.
- 1963
 - The Hunter Safety program began.
- 1967
 - The S.C. Water Resources Planning and Coordination Act of 1967 established the S.C. Water Resources Committee. The act was amended in 1969 to change the Committee to the S.C. Water Resources Commission which subsequently merged into DNR.
- 1969
 - Wildlife Resources Commission approved a final report titled "A Plan for Marine Resources Research and Development in South Carolina," which noted the essential need to establish a comprehensive research and development program for marine resources.
- 1970
 - In March, James A. Timmerman Jr. was named the first director of the newly established Marine Resources Division. Construction started on the Marine Center (at Fort Johnson in Charleston) to provide a facility for marine research and management.
- 1971
 - The SC Constitution is amended to state "the conservation of its natural resources are matters of public concern..."
 - The Game Management Area (GMA), now Wildlife Management Area (WMA), program began with department-owned tracts and leases. Fees were required for a permit.
- 1972
 - The S.C. Wildlife Resources Department was renamed the S.C. Wildlife and Marine Resources Department to emphasize the importance of the Marine Resources Division.
 - The State Soil and Water Conservation Commission was designated the State Land Resources Conservation Commission, which later merged into DNR.
 - The Boating Education program began.
- 1974
 - State Director James A. Timmerman, Jr. becomes Director of the S.C. Wildlife and Marine Resources Department (1974-1997).

- The Heritage Trust program was created to preserve those natural features and cultural remains that are disappearing as the state's population increases. The program's purpose is to inventory, evaluate and protect the elements considered the most outstanding representatives of our state's heritage. It was the first of its kind in the nation.
- The enabling legislation for the South Carolina Geological Survey was signed into law.
- 1978
 - The Small Game and Fur Resources projects were established to provide for research, survey and management efforts for animals like bobwhite quail, doves, raccoons and beavers.
- 1980
 - The Aquatic Plant Management Council was established to provide statewide coordination of aquatic plant management efforts in public waters. Management of nuisance aquatic plants was further strengthened by law in 1990 when the S.C. Aquatic Plant Management Program and Trust Fund were established.
- 1983
 - Groundbreaking ceremonies were held in Bluffton for the Waddell Mariculture Research and Development Center for the research and development of techniques to culture saltwater plants and animals.
- 1984
 - The Operation Game Thief program was established to assist game wardens in apprehending natural resource law violators by offering rewards for information leading to the arrest and conviction of violators.
- 1986
 - The Office of State Climatologist Act provided that the State Climatology Office will serve as the "climatological focal point for state government and its agencies."
 - The General Assembly designated revenue from a slight increase in the Real Estate Document Stamp Tax to support the Heritage Land Trust Fund which supports the protection of critical wildlife habitat.
- 1988
 - Launched the ACE (Ashepoo, Combahee, and Edisto) Basin Project in partnership with nonprofit organizations, the USFWS, and private landowners as an effort to protect and maintain the natural character of the area through voluntary conservation measures including conservation easements and fee title acquisitions of important properties for public benefits while maintaining traditional natural resource uses such as hunting, fishing (commercial and recreational), forest management, and farming.
- 1989
 - The department assisted with the response to Hurricane Hugo.
- 1992
 - The ACE Basin National Estuarine Research Reserve was dedicated in 1992 to increase knowledge and awareness of estuarine habitats through research, monitoring activities and public education in the Ashepoo, Combahee and Edisto River drainage.
- 1994
 - As a result of the Restructuring Act of 1993, the S.C. Department of Natural Resources was formed, made up of the former S.C. Wildlife and Marine Resources Department, S.C. Water Resources Commission, S.C. Land Resources Conservation Commission, S.C. Geological Survey, and S.C. Migratory Waterfowl Committee.

- 1997
 - State Director Paul Sandifer becomes Director of the S.C. Department of Natural Resources (1997-2003).
 - The Water Resources Division, Land Resources Division, and Geological Survey were formally combined into one division—Land, Water and Conservation, by the appropriations act of 1998.
- 1998
 - DNR, with the help of Duke Energy, the Richard King Mellon Foundation, and The Conservation Fund, purchased the 32,000-acre Jocassee Gorges tract, a very significant habitat protection project on the Blue Ridge Escarpment.
 - Established the Safe Harbor Program in SC as an effort to encourage landowners to provide habitat for the federally-endangered red-cockaded woodpecker.
 - First Edition of the State Water Plan published, making recommendations for Water Resources Management in SC.
- 1999
 - The agency assisted with the response to Hurricane Floyd.
- 2001
 - The Hollings Marine Laboratory, a 103,000 square foot cooperative research facility operated by the National Oceanic & Atmospheric Administration, opens at the Marine Resources Center in Charleston. DNR scientists work with researchers from four other partner organizations in this state-of-the-art lab.
- 2002
 - DNR began intensive investigations on cobia to adopt and improve the techniques for growing cobia in mariculture operations. DNR is now considered a world leader in cobia mariculture, biology, and stewardship.
- 2003
 - State Director John E. Frampton becomes Director (2003-2012).
- 2004
 - Second Edition of the State Water Plan, incorporating lessons learned from the severe drought of 1998-2002.
- 2005
 - Purchase of 10,000-plus-acre Bonneau Ferry tract completed.
- 2006
 - Bonded Heritage Trust funds allowed for the acquisition of Woodbury WMA, a 25,668 acre property, and Hamilton Ridge Tract, a 13,281 acre property.
- 2008
 - Over a span of three Fiscal Years, beginning with FY2008-2009 and ending with FY2010-2011, the agency implemented a Voluntary Retirement Incentive Plan (RIP) and a Voluntary Separation Plan (VSP) on 5 separate occasions to address severe budget shortfalls. The agency also implemented a Reduction in Force (RIF) on two occasions in FY 2008-2009 and FY 2010-2011. These were in addition to other cost-cutting measures including travel restrictions, gas consumption reductions and hiring freezes, all due to severe budget reductions. Within those three Fiscal Years, the department lost a total of 90 employees as a result of budget reductions.
- 2011
 - The Right to Hunt amendment added to the South Carolina Constitution.
- 2012

- State Director Alvin A. Taylor becomes Director (2012- present).
- Interstate Wildlife Violator Compact signed into law.
- 2013
 - Violations, Licensing and Titling (VOLT) computer system launched.
- 2014
 - Interstate Boating Violator Compact signed into law (first in the nation).
 - Initiated the Surface Water Assessment project to consolidate hydrologic information and create computer models for the eight major river basins, the first step in updating the State Water Plan.
 - Establishment of the SC Quail Council and subsequent SC Bobwhite Initiative.
- 2015
 - Wateree River Heritage Preserve was acquired by DNR as partial mitigation for the Haile Gold Mine project. Wateree is a 3,677 acre tract of land including Cook's Mountain and Goodwill Plantation, providing significant cultural and ecological land preservation in Richland County. There were approximately 698 acres added to Forty-Acre Rock Heritage Preserve in Lancaster County as well.
 - DNR provided substantial assistance in flood recovery efforts from the October 2015 flood.
 - Completed Game Zone restructuring which created 4 game zones in SC as part of an effort to simplify regulations and provide consistency across the state.
- 2016
 - DNR provided substantial assistance in Hurricane Matthew recovery efforts.
 - DNR acquired, with assistance from Duke Energy, Liberty Hill WMA, an 8,000 acre property including 17 miles of waterfront on Lake Wateree and the Catawba River which provides natural resources dependent recreational opportunities for the public.
 - Red-cockaded woodpeckers released onto Donnelley WMA as part of an effort to re-establish populations in the ACE Basin.
- 2017
 - Wateree Rifle Range and Twin Ponds Rifle Range opened to the public, offering public shooting opportunities in Richland and Charleston Counties.
 - DNR worked with the oyster mariculture industry to develop protocols and procedures for the production of maricultured oysters. The General Assembly approved these measures, opening the door to sale of SC-grown maricultured oysters year-round.
 - Implemented a new approach to deer management in SC by requiring that all harvested deer be tagged and establishing a statewide limit on antlered deer.
 - Completed the Surface Water Assessment project in support of updating the State Water Plan.

Legal Directives

The importance of conserving natural resources, as well as the traditions of hunting and fishing, are outlined in the following sections of the South Carolina Constitution:

Article I. Declaration of Rights,
Section 25. Hunting and fishing. (added in 2011)

The traditions of hunting and fishing are valuable parts of the state's heritage, important for conservation, and a protected means of managing nonthreatened wildlife. The citizens of this State have the right to hunt, fish, and harvest wildlife traditionally pursued, subject to laws and regulations promoting sound wildlife conservation and management as prescribed by the General Assembly. Nothing in this section shall be construed to abrogate any private property rights, existing state laws or regulations, or the state's sovereignty over its natural resources.

Article XII. Functions of Government
Section 1. Matters of public concern; General Assembly to provide appropriate agencies. (added in 1971)

The health, welfare, and safety of the lives and property of the people of this State and the **conservation of its natural resources** are matters of public concern. The General Assembly shall provide appropriate agencies to function in these areas of public concern and determine the activities, powers, and duties of such agencies. (emphasis added)

The South Carolina Department of Natural Resources, through S.C. Code Ann. 48-4-10, exists to administer and enforce the laws of this State relating to wildlife, marine resources, and natural resources. This statute, which is provided in full below, also serves as the basis for the agency's mission and vision.

SECTION 48-4-10. Department created; composition; transfer of powers, from predecessor agencies; certain commissions abolished.

(A) The South Carolina Department of Natural Resources is created to administer and enforce the laws of this State relating to wildlife, marine resources, and natural resources and other laws specifically assigned to it. The department must be comprised of a Natural Resources Enforcement Division, a Wildlife and Freshwater Fisheries Division, a Marine Resources Division, a Water Resources Division, and a Land Resources and Conservation Districts Division. Each division of the department must have the functions and powers provided by law.

(B) All functions, powers, and duties provided by law to the South Carolina Wildlife and Marine Resources Department, the Geological Survey Division of the Budget and Control Board, to include the State Geologist, and the South Carolina Migratory Waterfowl Committee are transferred to the Department of Natural Resources. All nonregulatory functions, powers, and duties provided by law to the South Carolina Water Resources Commission and the State Land Resources Conservation Commission are transferred to the Department of Natural Resources. All rules, regulations, standards, orders, or other

actions of these entities remain in effect unless specifically changed or voided by the department in accordance with the Administrative Procedures Act.

(C) All divisions are directly accountable to and subject to the Department of Natural Resources.

(D) The Wildlife and Marine Resources Commission, the Land Resources Conservation Commission, and the Water Resources Commission are abolished.

Mission and Vision

The agency provides S.C. Code Ann. 48-4-10, shown above, as the basis for its mission and vision.

DNR's mission is to

Serve as the principal advocate for and steward of South Carolina's natural resources.

DNR's vision is to

Be a trusted and respected leader in natural resources protection and management, by consistently making wise and balanced decisions for the benefit of the state's natural resources and its people.

RESOURCES AVAILABLE

Revenue Sources

In the Program Evaluation Report, the Committee asks the agency to provide information about its revenue sources.

In total, the agency generated approximately \$79,000,000 in 2015-16 and estimated generating approximately \$83,000,000 by the end of 2016-17. The agency has over 100 different revenue sources, with a single division receiving over 100 grants. For purposes of the Program Evaluation Report, the agency organized its revenue sources into 96 different groups. 17 of those groups are one-time revenue and 79 are recurring.

Table 1.1 includes the sources of most revenue during FY 2015-16 and 2016-17. Table 1.2 includes revenue source groups for FY 2015-16 and 2016-17, sorted by associated agency division.

Table 1.1 Sources of most revenue during FY 2015-16 and 2016-17.

Revenue Source	Recurring or one-time?	State, Federal, or Other?	Total revenue generated by June 30, 2016 (end of 2015-16)	Total revenue estimated to generate by June 30, 2017 (end of 2016-17)
Federal Awards	Recurring	Federal	\$ 27,458,073	\$ 26,384,660
Hunting and Fishing licenses	Recurring	Other	\$ 9,417,439	\$ 9,843,036
Document stamp tax portion-bond repayment	Recurring	Other	\$ 3,328,440	\$ (830,096)
Managed lands timber harvests	Recurring	Other	\$ 2,852,898	\$ 865,891
Agency funds	One-Time	Other	\$ 2,471,902	\$ 4,815,860
Boating fines; Boat titling and registration fees	Recurring	Other	\$ 2,303,479	\$ 3,329,847
Boat titling and registration fees	Recurring	Other	\$ 2,102,921	\$ 1,971,800
Center for Coastal Environmental Health and Biomolecular Research (CCEHBR) Building Rent, Research contracts, Vessel and Motor Pool accts, Saltwater Pier Tax, Fishing License plate	Recurring	Other	\$ 2,278,425	\$ 2,398,672
Saltwater recreational fishing licenses	Recurring	Other	\$ 2,164,874	\$ 2,342,523

Table 1.2. Revenue source groups for FY2015-16 and 2016-17, sorted by associated agency division.

<u>Wildlife and Freshwater Fisheries Division</u> (long term project, cash carryforward) Alligator Public Hunt, WMA Hunt and Tag Fees Annual Freshwater Nonresident License portion Aquaculture Permit Fees Bannister Tract Timber, Cooks Mountain, Carolina Heelsplitter Black Bear Public Hunt and Tag Fees Cash from Trust Fund 41257000 Cash Transfer from 43950000-3, 5-7, and 9 Cash Transfer from 43957008 Cash Transfer from SC Conservation Bank Donations, Timber Harvest Duke Energy - annual Fur Bearer Licenses and Permits Grass Carp Certification Fees Greenwood County Utility-annual Heritage Trust Fund-Document Stamp Hydroelectric Relicensing Agreement Settlement Hydroelectric Relicensing Agreement Settlement-Duke Individual and Deer Quality Program Tag Fees Managed Lands Timber Harvests Migratory Waterfowl Permit Fees Miscellaneous Wildlife Permit Fees Operating Contributions-Yawkey Foundation Operating Contributions-Yawkey Foundation, Timber Sales Public Hunt Application Fees Restricted Deer Tag Fee - designated Santee Accord Project, US Army COELake Russell Trout, Donations/Contributions Savannah Harbor Expansion Settlement SCANA - annual Shooting Preserve Application Fee Tax Check Off; License Plate WMA Permit Fees	<u>Law Enforcement Division</u> Antlerless Deer Tags Boating Fines; Boat Titling & Registration Fees Cash Transfer Cash Transfers Operation Game Thief/Property Watch, Court Fees, Litter Fines Shrimp Baiting and Saltwater Licenses <u>Marine Resource Division</u> 3 Year Saltwater Fishing Licenses CCEHBR Bldg Rent, Research contracts, Vessel and Motor Pool accts, Saltwater Pier Tax, Fishing License plate Commercial Saltwater licenses; Culture & Mariculture Permit Fees Heritage Trust Fund-Document Stamp Indirect Cost Recovery Morgan Island Rent Saltwater Recreational Fishing Licenses <u>Office of Support Services/Executive</u> Boat Titling & Registration Fees Cash Transfer Gasoline Tax Allocation(0.13) Hunting & Fishing Fines Indirect Cost Recovery non PR/DJ Grants Indirect Cost Recovery-PR/DJ Grants Investment Income 3 Year SW Licenses Investment income for fund 46070000 Lifetime License Fees Magazine Subscriptions Operating Contributions Overpayments State GIS Coord, Graphics Services Collector Duck Stamp Unrestricted Donations Vendor Fee for saltwater fishing licenses Vendor Fee for hunting/fishing licenses
<u>Land, Water, and Conservation Division</u> Cash Transfer Cash Transfers Document Stamp Tax portion Document Stamp Tax portion-Bond Repayment Donations Flood Training Registrations, weather certifications, printed products Heritage Trust Fund-Document Stamp Map data, Core Sample logs, mineral rock kits and GIS publications Reimbursements for aquatic weed mgmt Revenue passed to USGS for surface water, ground water, water quality station	<u>Agency</u> 3 Year Hunting & Fishing Licenses Agency Funds Federal Awards Federal Awards, construction/land acquisition Gasoline Tax Allocation General Fund Hunting & Fishing licenses Indirect Cost Non-recurring General Funds Portion of Annual Freshwater Fishing license

Carryforward

In the Program Evaluation Report, the Committee asks the agency to provide information about the amount of funds remaining at the end of each year that the agency had available to use the next year (i.e., in 2011-12, the amount of money left over at the end of the year that the agency was able to carry forward and use in 2012-13), for each of the last five years. Table 2 includes the information provided by the agency.

Table 2. Carryforward for FY 2012-13 through FY 2016-17²

Carryforward Amount remaining at end of year that agency could use the next year			
<u>Year</u>	<u>*State</u>	<u>^Other</u>	<u>^^Federal</u>
2012-13	\$850,086	\$66,198,091	\$0
2013-14	\$3,560,837	\$65,731,190	\$0
2014-15	\$9,329,705	\$75,327,379	\$0
2015-16	\$4,563,412	\$81,794,674	\$0
2016-17	\$8,866,812	\$90,552,150	\$0

*State includes ten percent carry forward and non-recurring carry forward.

^Other includes special revenue funds, capital project funds, and trust and agency funds.

^^Federal funds are on a reimbursement basis, so there are no funds to carry forward.

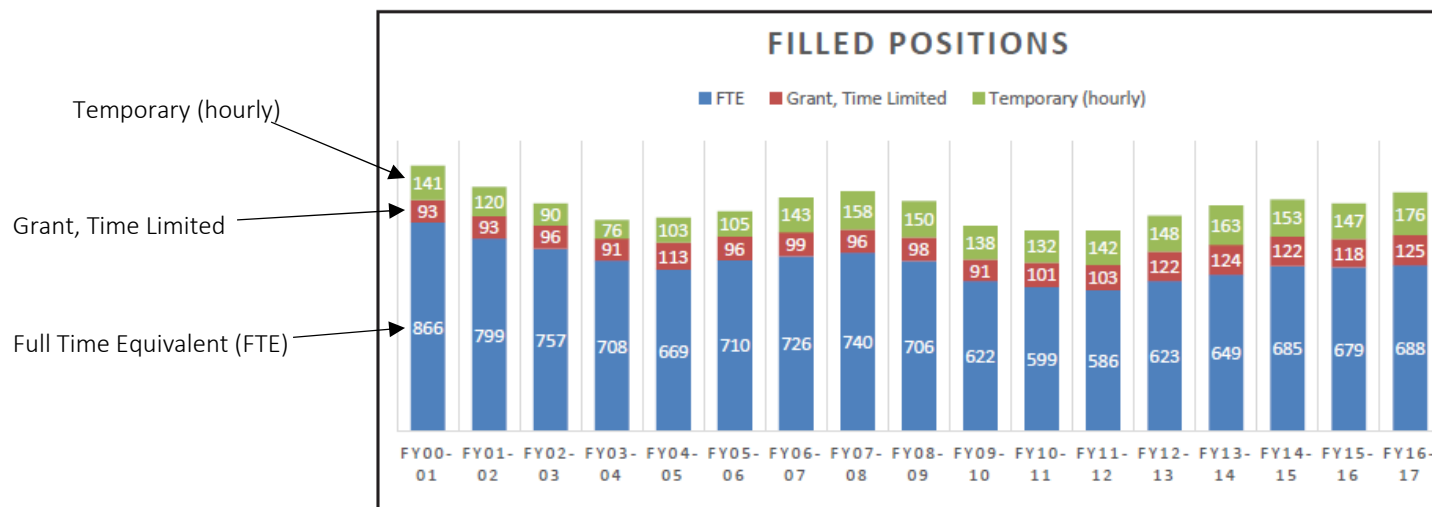
Employees

Figure 1A and 1B include information provided by the agency about agency staffing. The agency indicates, in its Program Evaluation Report, that during FY 2014-15 through FY 2016-17, it has an exit interview and/or survey when employees leave the agency.³



South Carolina Department of Natural Resources Office of Human Resources

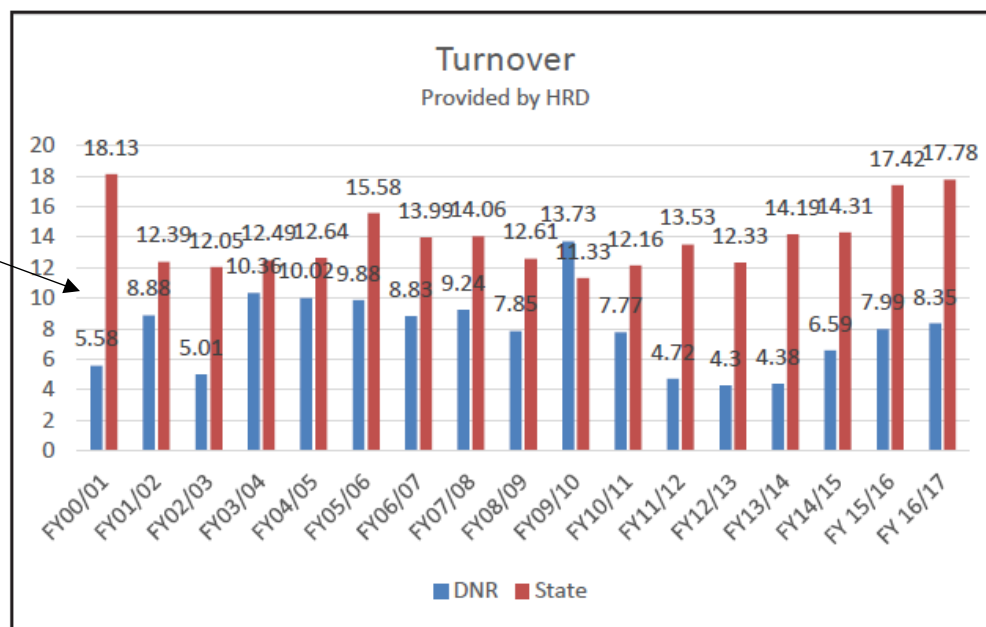
Oversight Committee received
from DNR via email on 8.30.17



Temporary (hourly)

Grant, Time Limited

Full Time Equivalent (FTE)



For each
year...

First number is
DNR.

Second
number is
State.

Reason	Turnover for FY 14/15	Turnover for FY 15/16	Turnover for FY 16/17
Personal	27	31	20
Retirement	10	12	28
Diff Job/Diff State Agency	4	5	4
Outside State Gov	1	5	6
Conduct	1	1	1
Deceased	0	1	0

Figure 1.1. Filled positions, turnover, and reason for turnover annually from FY 2000-01 through FY 16-17.



South Carolina Department of Natural Resources Office of Human Resources

Oversight Committee received
from DNR via email on 8.30.17

FTE = Full Time Equivalent
TG/TL = Temporary Grant / Time Limited

Status and Salary Actions 14/15			
FY 14/15	FTE	TG/TL	Total
Add Job Duty/Resp	17	3	20
Add Skills/Know	144	5	149
Performance	245	76	321
Salary Adjustment	0		0
Reclassification Upward	42		42
Reclassification Lateral	2		2
FTE Promotion	11		11
Reassignment	24	4	28
TG/TL to FTE Position	13		13
Hourly to FTE Position	14		14
FTE to Temp Grant	0		0
TG/TL to TG/TL		7	7
Hourly to TG/TL		22	22
Special Assignment Pay	1		1
Total	513	117	630
Bonus	98	8	106

Status and Salary Actions 15/16			
FY 15/16	FTE	TG/TL	Total
Add Job Duty/Resp	9		9
Add Skills/Know	82	19	101
Performance	39	12	51
Salary Adjustment	3		3
Reclassification Upward	30	2	32
Reclassification Lateral	0		0
FTE Promotion	17		17
Reassignment	43		43
TG/TL to FTE Position	7		7
Hourly to FTE Position	10		10
FTE to Temp Grant		2	2
TG/TL to TG/TL		1	1
Hourly to TG/TL		7	7
Special Assignment Pay	0		0
Total	240	43	283
General Increase	676	119	795
Bonus other	44	3	47
Bonus Legislative	622	104	726
Total	666	107	773

TG = Temporary Grant
TL = Time Limited

Status and Salary Actions 16/17			
FY 16/17	FTE	TG/TL	Total
Add Job Duty/Resp	28	1	29
Add Skills/Know	187	57	244
Performance	39	7	46
Salary Adjustment	2		2
Reclassification Upward	36	4	40
Reclassification Lateral	0		0
FTE Promotion	24		24
Reassignment	46	1	47
TG/TL to FTE Position	9		9
Hourly to FTE Position	15		15
FTE to Temp Grant		1	1
TG/TL to TG/TL		2	2
Hourly to TG/TL		21	21
Special Assignment Pay	0		0
Total	386	94	480
Bonus	96	9	105

Figure 1.2. Status and salary actions for FY 2014-15, FY 2015-16, and FY 2016-17.

ORGANIZATION

Governing Body (i.e. director, commissioners, trustees, etc.)

In the Program Evaluation Report, the Committee asks the agency to provide information about the agency's governing body. The governing body of the department is the DNR Board. The board sets policy of the department but has no duty or authority concerning the management of, control over, or administration of the day to day affairs of the department. (S.C. Code Ann. 48-4-50).

Members of the board are appointed by the Governor with the advice and consent of the Senate. One member must be appointed from each of the seven congressional districts of the state. Terms of the board members are four years and until the successors are appointed and qualify. (S.C. Code Ann. 48-4-30). There are no limits as to the number of terms a board member can serve, or how many consecutive terms a board member may serve.

The board appoints a director, upon advice and consent of the Senate. (S.C. Code Ann. 48-4-60). The director serves at the pleasure of the board and is the administrative head of the department. (S.C. Code Ann. 48-4-60).

Table 3 lists the current agency board members, congressional district represented, and date the member's term expires.

Table 3. Agency board members, congressional district represented, and date term expires.

Board Members	Congressional District	Date Term Expires
Chairman Mr. Cary L. Chastain	Sixth	July 1, 2020
Vice Chairman Mr. Norman Pulliam	Fourth	July 1, 2020
Mrs. Elizabeth Hood Willis	First	July 1, 2018
Mr. Michael E. Hutchins	Second	July 1, 2018
Mr. Larry L. Yonce	Third	July 1, 2018
Mr. D. Glenn McFadden	Fifth	July 1, 2018
Mr. Keith C. Hinson	Seventh	July 1, 2018

Audits Manager

In the Program Evaluation Report, the Committee asks the agency to provide information about internal audit process, if it has one. DNR's Internal Audit Department was established in 1998 to report to the agency director and the governing board. Staffed with two positions at the time, the duties of the Internal Audit Director were executive management responsibilities and the duties of the Senior Auditor were primarily to conduct internal audits. However, in 2002, the Internal Audit Director transferred to another state agency. Because of extensive and recurring budget cuts, the agency did not replace that position.

As a result, over the course of the next several years the duties of the Senior Auditor transitioned due to the ever increasing number of external entities that required audits. These included various federal grantors (as of July 2017, the agency had just over \$109 million in active federal grant awards), Legislative

Audit Council, State Auditor's Office, etc. This transition led to the re-classification of that position from a Senior Auditor to an Audits Manager.

Currently, the agency has one Audits Manager that reports to the agency director and the board, either of which can request an audit be conducted. Because she is a staff of one, her role as the Internal Auditor has evolved to serve the agency's needs. The Audits Manager's primary duties include consulting with staff wanting to create or change programs, policies, processes and/or systems. She serves as the agency's liaison for disaster recovery claims from Federal Emergency Management Agency (FEMA) (the agency incurred extensive damages as a result of the 2014 Winter Storm, 2015 Flood, and 2016 Hurricane Matthew). She is also the agency's liaison for external audits by various state and federal entities. In addition, she assists agency program managers with programmatic reviews, such as our Procurement Director with periodic Materials Management Office (MMO) reviews.

In the last five years, the agency has undergone three major external audits by federal entities. In 2014, the United States Fish and Wildlife Service (USFWS) conducted a Civil Rights Review to ensure equal access to the agency's programs and facilities on the basis of race, color, national origin, age, sex, language and disability. In 2015, FEMA conducted a programmatic review of the agency's management of federal funds received as a part of their Cooperating Technical Partners (CTP) program. In 2016, the United States Department of the Interior's (DOI), Office of the Inspector General (OIG) conducted a programmatic review of the agency's management of federal funds received as a part of their Wildlife and Sport Fish Restoration (WSFR) program. All three of these are cyclical reviews that are conducted approximately every five years. The agency has also undergone annual external Agreed Upon Procedures (AUP) audits and Statewide Single Audits conducted by the Office of the State Auditor (OSA) and/or their contracted firm, CliftonLarsonAllen, LLP.

The Audits Manager has been the agency's liaison for all of the external audits listed above. In addition, the Audits Manager has conducted an annual inventory audit to verify the inventory balances reported in our fiscal year end closing packages, as well as seven audits of monthly credit card purchases.

Organizational Units

The agency's Program Evaluation Report (PER) includes information about its organizational units.⁴ Every agency has some type of organization and hierarchy. Within the organization are separate units. An agency may refer to these units as departments, divisions, functional areas, cost centers, etc. Each unit is responsible for contributing to the agency's ability to provide services and products.

To ensure agency employees understand how their work contributes to the agency's overall ability to provide effective services and products in an efficient manner, each organizational unit has at least one (and in most cases multiple), objectives, strategies, or goals for which it is solely responsible.

DNR is comprised of six organizational units: (1) Executive (includes Legal Office, Office of Human Resources, Audits Manager, Legislative Liaison, Special Assistant to Director, Office of Media and Outreach); (2) Office of Support Services Division; (3) Law Enforcement Division; (4) Marine Resources Division; (5) Wildlife and Freshwater Fisheries Division; and (6) Land, Water and Conservation Division.

Executive is one of the agency's organizational units. This unit includes the Legal Office, Office of Human Resources, Audits Manager, Legislative Liaison, Special Assistant to Director, and Office of Media and Outreach. It supports the agency's core mission by providing quality and efficient support and programs, including legal services, human resources, audit management, legislative support, environmental review for impact, engineering, and media and outreach. Table 4 provides additional information about the unit.

Table 4. DNR Organizational Unit: Executive.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	19.17%	6.97%	4.65%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	Yes	Yes	Yes
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

Office of Support Services Division (OSS) is one of the agency's organizational units. This unit continuously evaluates and improves administrative and business processes; and the efficiency and effectiveness of internal and external service delivery with a focus on transparency, communication, accountability and the integration of new technologies. Table 5 provides additional information about the unit.

Table 5. DNR Organizational Unit: Office of Support Services Division.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	10.45%	19.58%	18.18%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	No	No	No
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

Law Enforcement Division (LE) is one of the agency's organizational units. This unit conserves and protects the state's natural resources for social, economic, recreational and commercial benefit while providing maximum human utilization through: 1) the development of public support through outreach, education and safety programs; 2) the preservation of the peace and protection of human lives and property; and 3) the enforcement of the state's criminal laws through the detection, apprehension, and prosecution of persons who violate those laws. Table 6 provides additional information about the unit.

Table 6. DNR Organizational Unit: Law Enforcement Division.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	4.02%	4.77%	5.59%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	Yes	Yes	Yes
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

Marine Resources Division (MRD) is one of the agency's organizational units. This unit works to sustain the State's living marine resources for the cultural, recreational, commercial and economic benefit of the state's citizens and visitors. Table 7 provides additional information about the unit.

Table 7. DNR Organizational Unit: Marine Resources Division.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	7.05%	10.28%	9.03%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	Yes	Yes	Yes
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

Wildlife & Freshwater Fisheries Division (WFF) is one of the agency's organizational units. This unit monitors and protects wildlife species and inland aquatic species and their habitats throughout the state and provides recreational hunting and fishing opportunities to the public. Table 8 provides additional information about the unit.

Table 8. DNR Organizational Unit: Wildlife and Freshwater Fisheries Division.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	6.19%	9.43%	10.95%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	Yes	Yes	Yes
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

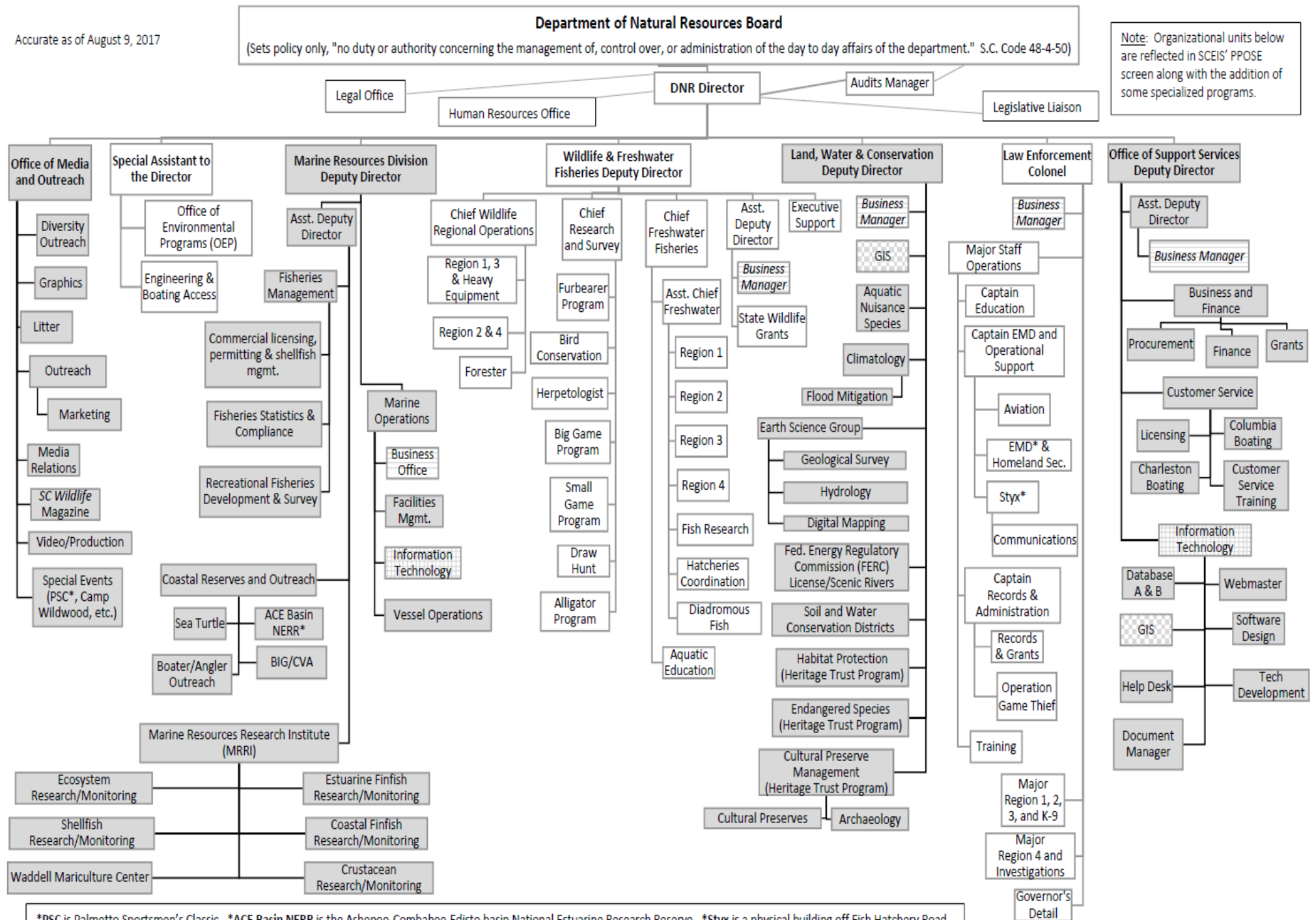
Land, Water, and Conservation Division (LWC) is one of the agency's organizational units. This unit develops and implements programs that study, manage, and conserve the state's land and water resources through planning, research, technical assistance, public education and the development of a comprehensive natural resources database. Table 9 provides additional information about the unit.

Table 9. DNR Organizational Unit: Land, Water, and Conservation Division.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	2.94%	0.00%	5.40%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	Yes	Yes	Yes
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

Organizational Chart

Figure 2 includes an organizational chart, current as of August 9, 2017.



Note: Organizational units below are reflected in SCEIS' PPOSE screen along with the addition of some specialized programs.

*PSC is Palmetto Sportsmen's Classic. *ACE Basin NERR is the Ashepoo-Combahee-Edisto basin National Estuarine Research Reserve. *Styx is a physical building off Fish Hatchery Road that houses the Law Enforcement (LE) Radio Room (the communication center) as well as the Supply and Receiving for Law Enforcement, as well as some training classrooms, and Region 3 LE office. *EMD is Emergency Management Division.

Figure 2. Organizational Chart as of August 9, 2017

OFFICE OF MEDIA AND OUTREACH

Overview

The **Office of Media and Outreach (OMO)** is in DNR's Executive organizational unit. This organizational unit also includes the Legal Office, Office of Human Resources, Audits Manager, Legislative Liaison, and Special Assistant to the Director. Table 10 provides additional information about the entire Executive organizational unit.

Table 10. DNR Organizational Unit: Executive.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	19.17%	6.97%	4.65%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	Yes	Yes	Yes
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

Organizational Chart - OMO

Figure 3 includes the portion of the agency's organizational chart, current as of August 9, 2017, that applies to the Office of Media and Outreach.

Products, Services, and Customers

OMO's purpose is to serve as the principal source for timely and accurate information related to the state's natural resources, wildlife and fisheries, and related outdoor recreation.⁵

In the Program Evaluation Report, the Committee asks an agency **to provide a list of its deliverables** (i.e., products and services) as well as additional information related to laws, customers, costs, and potential negatives impacts. Table 11 includes a list of agency deliverables provided by OMO and Figure 4 includes additional information about them.

Strategic Resource Allocation and Performance

In the Program Evaluation Report, the **Committee asks an agency how it allocates its human and financial resources to accomplish its goals** (i.e., broad expression of a long-term priority) **and objectives** (i.e., specific, measurable and achievable description of an effort the agency is implementing to achieve a goal) in the agency's strategic plan.⁶ Table 12.1 includes an overview of the portion of the agency's strategic plan applicable to OMO and resources allocated to its goals and objectives.⁷ Figure 5 includes additional information about OMO's employees and financial expenses. Table 12.2 includes information about performance measures utilized by OMO.



Figure 3. Agency organizational chart - Office of Media and Outreach portion, provided by the agency, current as of August 9, 2017.

Table 11. List of Office of Media and Outreach's deliverables.

Item #	Product or Service	Does law require, allow, or not address it?	Does agency know the annual number of potential customers?	Does agency know the annual number of customers served?	Does the agency evaluate customer satisfaction?	Does the agency know the cost it incurs, per unit, to provide the product or service?	Does the law allow the agency to charge for it to cover the agency's costs?
29 ¹	Print stamps/prints/license plates. *Note: Costs per unit is paid for by private vehicle owner. 7,611 active department license plates as of 7/21/17. Stamps are also paid for by individual.	Require; S.C. Code 50-5-1935 through 50-5-1940; 50-9-630; 56-3-4510; 56-3-7300; 56-3-12410	No	Yes*	No	No*	No
<p><u>Additional Details:</u> Four specialty license plates, specialty prints.</p> <p><u>Greatest potential harm to the public if deliverable is not provided</u> The Department's specialty licenses plates and prints provide earmarked funding for programs such as endangered species and marine fisheries.</p> <p><u>1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm</u> 1. To cap the number of available specialty plates to prevent oversaturation of the market. 2. Provide for more space for the specialized artwork to enhance the look of the plates.</p> <p><u>Other state agencies whose mission the deliverable may fit within</u> Other agencies do have plates, but none that have earmarked funding for the Department.</p>							

¹ Item numbers are the ones utilized in agency's program evaluation report.

Item #	Product or Service	Does law require, allow, or not address it?	Does agency know the annual number of potential customers?	Does agency know the annual number of customers served?	Does the agency evaluate customer satisfaction?	Does the agency know the cost it incurs, per unit, to provide the product or service?	Does the law allow the agency to charge for it to cover the agency's costs?
30 ²	Produce informational, educational and marketing outreach materials. *Note: The Department is only authorized to charge for South Carolina Wildlife and associated products.	Require; Proviso 47.1 (Publications Revenue), 2017-2018, Appropriations Act Part 1B ³	Yes	Yes	No	Yes	Yes*

Additional Details: South Carolina Wildlife, video PSA, publications, social media, paid marketing and Spanish website.

Greatest potential harm to the public if deliverable is not provided

Products produced by the Office of Media and Outreach are the primary source of information for residents and non-residents concerning wildlife and fisheries rules and regulations, how to co-exist with wildlife, how to manage for wildlife, how to participate in outdoor recreation, how to purchase a license, etc.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

1. Maintain the current level of support for outreach programs.
2. To maintain state level contracts with cloud based creative software such as Creative Suite.

Other state agencies whose mission the deliverable may fit within

No other state agency provides information on hunting and fishing in the state. The Department is the sole provider of information on state rules and regulations and Wildlife Management Area.

² Item numbers are the ones utilized in agency's program evaluation report.

³ 47.1. (DNR: Publications Revenue) For the current fiscal year all revenue generated from the sale of the "South Carolina Wildlife" magazine, its by-products and other publications, shall be retained by the department and used to support the production of same in order for the magazine to be self-sustaining. In addition, the department is authorized to sell advertising in the magazine and to increase the magazine's subscription rate, if necessary, to be self-sustaining. No general funds may be used for the operation and support of the "South Carolina Wildlife" magazine.



South Carolina Department of Natural Resources Office of Media and Outreach FY 2017

Oversight Committee received
from DNR via email on 8.30.17

Purpose: Serve as the principal source for timely and accurate information related to South Carolina's natural resources, wildlife and fisheries and related outdoor recreation.

- Publish and distribute six issues of South Carolina Wildlife, including the online digital SouthCarolinaWild.org, serving as the principal storyteller of the natural resources for our state.
 - Over 30,000 annual subscribers
 - 105,164 successful page opens on SCWildlife.com over the past 12 months
 - Launched SouthCarolinaWild.org June 2017
- Create and distribute accurate information related to hunting, fishing and boating regulations, wildlife and fisheries, outdoor recreation, accidents and fatalities.
 - 386 completed graphic requests
 - Since November 2016, 148 mass email bulletins resulting in 1,917,915 messages received by 173,423 subscribers
 - Video production of 52 PSAs, educational, informational and marketing materials
 - Distribute 410,000 Regulations Books per year
 - Over 14,200,000 successful website opens in 2016, up 35% from 2015
- Maintain open communications with SCDNR, its customers and the citizens of South Carolina through the website, social media and media relation activities.
 - Over 120,000 social media followers on Facebook, Instagram, YouTube and Twitter
 - Two "Notable Document" winning blogs with 27,441 subscribers
 - 193 press releases issued in 2016
- Diversity Outreach continues to reach underserved populations of South Carolina.
 - Attend community and SCDNR sponsored events (reaching over 56,000 in 2017)
 - 188,017 successful opens on translated website
 - Over 2,000 social media followers on Spanish and Diversity Outreach Facebook pages
 - 832 video views on Spanish YouTube page
 - Partnerships with Mexican Consulate, Recreational Boating and Fishing Foundation, National Shooting Sports Foundation, Council to Advance Hunting and Fishing and several state universities
 - Awarded Diversity Inclusion in the Workplace (AWFA) and The Diversity Award (The Wildlife Society)
- Litter Commission Legislative Report completed November 2016.
 - Over 16,000 successful opens on UP2U webpage
 - Trademarked UP2U
- Successful completion of marketing campaigns.
 - Set Your Hook in SC
 - 100 Deadly Days
 - Apprentice Hunting License
 - Resident Fishing Campaign



Figure 4. Office of Media and Outreach products and services.

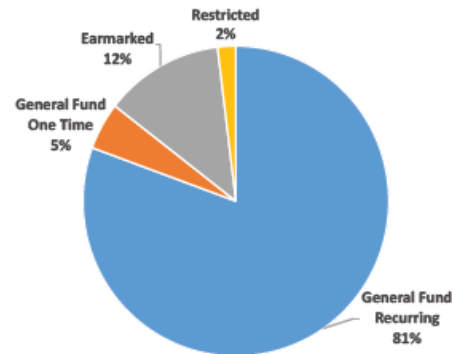
Table 12.1 Portion of agency strategic plan applicable to the Office of Media and Outreach: Strategy 5.5: Serve as the principle source of marketing and information for the natural resources of South Carolina, giving accurate and timely facts on license, seasons, and regulations along with outdoor recreation as it pertains to the state resources - strategies, objectives, and resource (human and financial) allocations.

GOAL 5 Continuously evaluate and improve administrative and business processes, efficiency, effectiveness, and internal and external service delivery with a focus on transparency, communication, accountability, and the integration of new technologies.

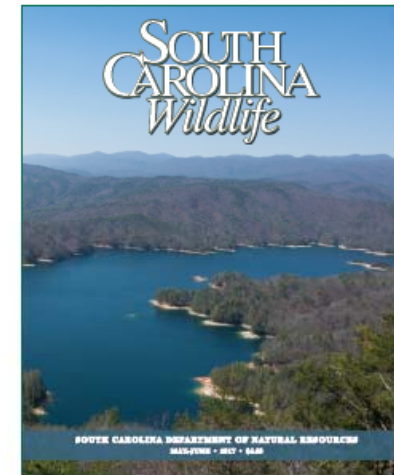
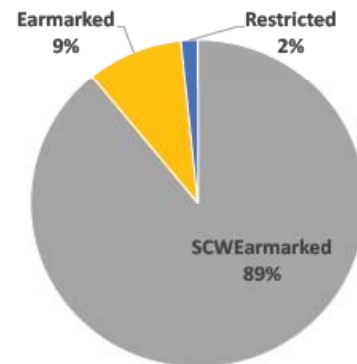
Associated Organization Unit: Executive
Responsible Employee(s): Mr. Robert McCullough (responsible for less than three years)
Employee have input in budget? Yes, Mr. McCullough has input into the budget for Objectives 5.5.1 and 5.5.2

<u>Strategies and Objectives</u>	<u>2016-17</u>		<u>2017-18</u>	
	FTE equivalents utilized	Total spent ⁸	FTE equivalents utilized	Total budgeted ⁹
<ul style="list-style-type: none"> • Strategy 5.5 - Serve as the principle source of marketing and information for the natural resources of South Carolina, giving accurate and timely facts on license, seasons, and regulations along with outdoor recreation as it pertains to the state resources. <ul style="list-style-type: none"> ○ Objective 5.5.1 - Publish and distribute the South Carolina Wildlife magazine, serving as the voice of natural resources in the state. (First published in 1954) <ul style="list-style-type: none"> ▪ Partner(s), by segment: Non-profit entity ○ Objective 5.5.2 - Accurately disseminate information on hunting, fishing, and boating regulations and new laws as they pertain to the natural resources of South Carolina; inform citizens on the opportunities that are available in the states outdoors, communicate information during natural disasters and emergencies to the citizens of South Carolina. <ul style="list-style-type: none"> ▪ Partner(s), by segment: Federal and state government, private business, non-profit, media, other 	4	\$563,025 (0.44%)	4	\$667,569 (0.54%)
	15	\$1,656,839 (1.28%)	16	\$1,797,618 (1.45%)

Expenses OMO	Amount
General Fund Recurring	\$1,335,273
General Fund One Time	81,592
Earmarked	\$208,120
Restricted	\$31,853
Total Expenses	\$1,656,838



Expenses SCW	Amount
SCWEarmarked	501,689
Earmarked	\$52,240
Restricted	\$9,095
Total Expenses	\$563,024



Employees (Includes OMO & SCW)	
FTEs	19
Hourly	4
Total	23

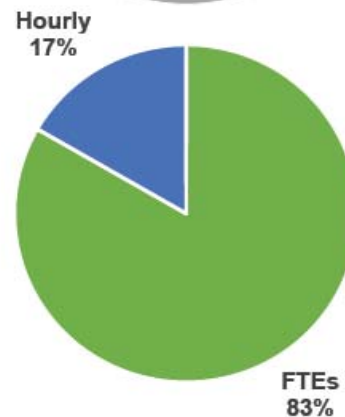


Figure 5. Office of Media and Outreach employees and expenses.

Table 12.2. Performance measures associated with portion of agency strategic plan applicable to the Office of Media and Outreach: Objective 5.5.1 and 5.5.2

Performance Measure	Type of Measure	2013-14	2014-15	2015-16	2016-17	2017-18
Annual subscribers to South Carolina Wildlife <u>Required by</u> ⁴ : Agency selected <u>Best in the Country</u> : Missouri. Missouri has the greatest circulation, but the publication is free of charge to anyone that signs up for it. <u>Additional Notes</u> : The trend of lost subscribers has slowed and begun to level out, and a slight up-tick has been seen.	Output	<u>Target</u> : 35,000 <u>Actual</u> : 38,111	<u>Target</u> : 35,000 <u>Actual</u> : 36,303	<u>Target</u> : 35,000 <u>Actual</u> : 33,188	<u>Target</u> : 35,000 <u>Actual</u> : 30,090	<u>Target</u> : 35,000
SCW-Successful page opens SCWildlife.com <u>Required by</u> : Agency selected <u>Best in the Country</u> : Missouri	Output	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : 100,000 <u>Actual</u> : 105,164	<u>Target</u> : 25% continual growth from previous year.
Diversity outreach--translated website successful page opens <u>Required by</u> : Agency selected <u>Best in the Country</u> : South Carolina. South Carolina was the first and remains one of a small handful of states that have dedicated staff to reaching minority populations.	Output	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : 60,000 (5,000/month) <u>Actual</u> : 108,017	<u>Target</u> : 25% continual growth from previous year.
Diversity outreach-social media followers <u>Required by</u> : Agency selected <u>Best in the Country</u> : South Carolina	Output	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : 1,500 <u>Actual</u> : 1,909	<u>Target</u> : 2,000 <u>*Actual</u> reached on 8/15/17

⁴ The agency was asked if tracking the measure was required by the federal government, state government, or selected by the agency.

DNR social media followers <u>Required by:</u> Agency selected <u>Best in the Country:</u> Missouri/Texas. Based on search of number of FB followers to general DNR pages.	Output	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> 60,000 (5,000/month) <u>Actual:</u> 124,446	<u>Target:</u> 25% continual growth from previous year
DNR Publications-Completed number of delivered publications <u>Required by:</u> Agency selected <u>Best in the Country:</u> Unknown <u>Additional Notes:</u> Target is dependent on number of requested projects by DNR staff.	Output	<u>Target:</u> Upon Request <u>Actual:</u> 538	<u>Target:</u> Upon Request <u>Actual:</u> 495	<u>Target:</u> Upon Request <u>Actual:</u> 505	<u>Target:</u> Upon Request <u>Actual:</u> 386	<u>Target:</u> Upon Request
DNR Official State Regulation Guide Publication <u>Required by:</u> Agency selected <u>Best in the Country:</u> Unknown. South Carolina is currently under contract with JF Griffin to print our R&R publications. JF Griffin contracts with a large number of other states to provide the same service. <u>Additional Notes:</u> RFP for next five year contract will be released this year. The number for target and actual will be evaluated at that time.	Output	<u>Target:</u> 410,000 <u>Actual:</u> 410,000	<u>Target:</u> 410,000 <u>Actual:</u> 410,000	<u>Target:</u> 410,000 <u>Actual:</u> 410,000	<u>Target:</u> 410,000 <u>Actual:</u> 410,000	<u>Target:</u> 410,000
Number of GovDelivery subscribers <u>Required by:</u> Agency selected <u>Best in the Country:</u> Unknown. The number of GovDelivery subscribers and number of successful emails is greatly dependent on when a state began using GovDelivery.	Output	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> 100,000 <u>Actual:</u> reached at 173,423

<p><u>Additional Notes:</u> We have 173,423 individual subscribers. Many have signed up for multiple topics resulting in 575,760 topic subscribers.</p>						
<p>Successful delivery of mass email</p> <p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> Unknown</p> <p><u>Additional Notes:</u> Emails have been successfully received 1,917,915 times by all subscribers (sum of number of emails times the number of subscribers to topic which email was sent).</p>	Output	<p><u>Target:</u> DNE</p> <p><u>Actual:</u> DNE</p>	<p><u>Target:</u> DNE</p> <p><u>Actual:</u> DNE</p>	<p><u>Target:</u> DNE</p> <p><u>Actual:</u> DNE</p>	<p><u>Target:</u> DNE</p> <p><u>Actual:</u> DNE</p>	<p><u>Target:</u> 120 (10/month)</p>
<p>Litter Prevention--website successful opens</p> <p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> Unknown. There is no uniform way in which states address the litter issue.</p>	Output	<p><u>Target:</u> DNE</p> <p><u>Actual:</u> DNE</p>	<p><u>Target:</u> DNE</p> <p><u>Actual:</u> DNE</p>	<p><u>Target:</u> 25% continual growth from prior yr</p> <p><u>Actual:</u> 12,373</p>	<p><u>Target:</u> 25% annual growth from prior yr</p> <p><u>Actual:</u> 16,165</p>	<p><u>Target:</u> 25% continual growth from prior yr</p>
<p>Palmetto Sportsmen's Classic attendance</p> <p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> Unknown</p> <p><u>Additional Notes:</u> DNR made attempts to get a more accurate count through use of laser counters and limited access to vendor gates.</p>	Output	<p><u>Target:</u> 32,500</p> <p><u>Actual:</u> 32,260</p>	<p><u>Target:</u> 32,500</p> <p><u>Actual:</u> 32,250</p>	<p><u>Target:</u> 32,500</p> <p><u>Actual:</u> 31,500</p>	<p><u>Target:</u> 32,500</p> <p><u>Actual:</u> 33,700</p>	<p><u>Target:</u> 32,500</p>
<p>Agency Website (total number of successful page open requests)</p> <p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> Texas</p> <p><u>Additional Notes:</u> YTD represents the highest in agency website history.</p>	Output	<p><u>Target:</u> DNE</p> <p><u>Actual:</u> DNE</p>	<p><u>Target:</u> 5% growth from previous year</p> <p><u>Actual:</u> 15,507,771</p>	<p><u>Target:</u> 5% growth from previous year</p> <p><u>Actual:</u> 14,184,379</p>	<p><u>Target:</u> 5% growth from previous year</p> <p><u>Actual:</u> 14,208,183</p>	<p><u>Target:</u> 5 % growth from previous year</p>

<p>Video productions (PSA, educational, informational, paid media)</p> <p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> Missouri/Texas. Missouri and Texas are consistently awarded tops in video production by the Association of Conservation Information.</p> <p><u>Additional Notes:</u> The target is dependent on number of requested projects by DNR staff.</p>	Output	<p><u>Target:</u> Upon request</p> <p><u>Actual:</u> 56</p>	<p><u>Target:</u> Upon request</p> <p><u>Actual:</u> 27</p>	<p><u>Target:</u> Upon request</p> <p><u>Actual:</u> 38</p>	<p><u>Target:</u> Upon request</p> <p><u>Actual:</u> 52</p>	<p><u>Target:</u> Upon request</p>
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Table Note: The agency states all performance measures are agency selected and not required by either the state or federal government. For each measure, the agency identified which "type of measure" it considered the performance measure.

Agency Recommendations related to OMO

In the Program Evaluation Report, the Committee asks the agency to provide a list of recommendations related to internal changes and changes in laws, which may improve the agency's efficiency and effectiveness, or update antiquated laws. The agency does not have any internal or law recommendations related specifically to the Office of Media and Outreach.

OFFICE OF SUPPORT SERVICES

Overview

Office of Support Services Division (OSS) is one of the agency's organizational units. This unit continuously evaluates and improves administrative and business processes; and the efficiency and effectiveness of internal and external service delivery with a focus on transparency, communication, accountability and the integration of new technologies. Table 5 provides additional information about the unit. Table 13 provides additional information about the OSS organizational unit.

Table 13. DNR Organizational Unit: Office of Support Services.

<u>Details:</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	10.45%	19.58%	18.18%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	No	No	No
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

Organizational Chart - OSS

Figure 6 includes the portion of the agency's organizational chart, current as of August 9, 2017, that applies to the Office of Support Services.

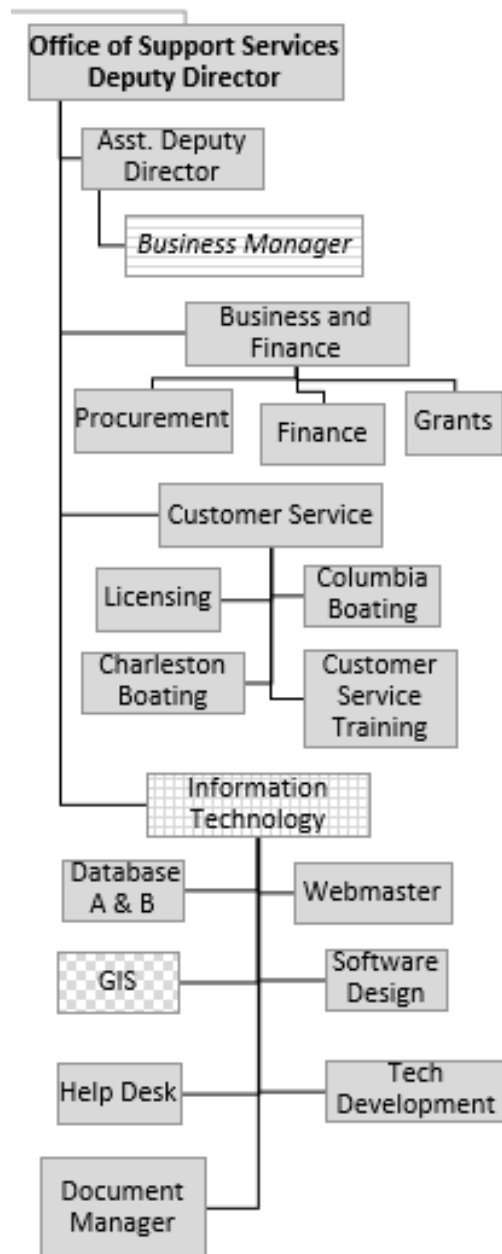


Figure 6. Agency organizational chart - Office of Support Services portion, provided by the agency, current as of August 9, 2017.

Products, Services, and Customers

OSS' purpose is to provide titling, registration and licensing services to the public and to support the agency's core mission by providing quality and efficient administrative support for all agency sections and programs.¹⁰

In the Program Evaluation Report, the Committee asks an agency to **provide a list of its deliverables** (i.e., products and services) as well as additional information related to laws, customers, costs, and potential negatives impacts. Table 14 includes a list of agency deliverables provided by OSS and Figure 7 includes additional information about them.

Note, the agency was only asked to list products and services provided to individuals or entities outside the agency.

Table 14. List of Office of Support Services' deliverables.

Item #	Product or Service	Does law require, allow, or not address it?	Does agency know the annual number of potential customers?	Does agency know the annual number of customers served?	Does the agency evaluate customer satisfaction?	Does the agency know the cost it incurs, per unit, to provide the product or service?	Does the law allow the agency to charge for it to cover the agency's costs?
26 ⁵	Issues boat and motor titles and boat registrations. *Note: Beyond material cost, cost per unit has multiple variables.	Require; S.C. Code Ann. 48-1-85; 50-23-20 through 50-23-170; 50-23-205 through 210; 50-23-260 through 290; 50-23-310 through 400	Yes	Yes	No	No*	Yes
<p><u>Additional Details:</u> Boats and motor titles and registrations.</p> <p><u>Greatest potential harm to the public if deliverable is not provided</u> Clear legal ownership would not be established, would reduce the funds available for LE on the waters of the State as well as reduce funding for agency support services.</p> <p><u>1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm</u> 1. The General Assembly could address the issue of property taxes on boats. Unlike autos, boat taxes are collected in arrears and taxes due follow the boat, not the individual. Since boats are registered every 3 years, then new owners often are left with: (a) taxes from the previous owner; (b) a county block on the DNR system which prevents DNR from registering a boat because of a previous owner's taxes; and (c) often being denied at DNR with no immediate solution, due to a county tax issue.</p> <p><u>Other state agencies whose mission the deliverable may fit within</u> None.</p>							

⁵ Item numbers are the ones utilized in agency's program evaluation report.

Item #	Product or Service	Does law require, allow, or not address it?	Does agency know the annual number of potential customers?	Does agency know the annual number of customers served?	Does the agency evaluate customer satisfaction?	Does the agency know the cost it incurs, per unit, to provide the product or service?	Does the law allow the agency to charge for it to cover the agency's costs?
27 ⁶	Issues saltwater recreational fishing licenses, and freshwater licenses and hunting licenses. *Note: Beyond material cost, cost per unit has multiple variables. Number of customers can be derived through annual averages.	Require; S.C. Code 50-5-1100; 50-9-540; S.C. Code Ann. 50-9-40 through 80; 50-9-410; 50-9-430; 50-9-450 through 460; 50-9-510 through 50-9-535; 50-9-540 through 610; 50-9-650 through 750; 50-11-1200 through 1250; 50-11-2470 through 2475; 50-11-1370; 50-11-2470; 63-17-2730	Yes*	Yes*	No	Yes*	Yes
<p><u>Additional Details:</u> Saltwater recreational fishing license, freshwater licenses, and hunting licenses.</p> <p><u>Greatest potential harm to the public if deliverable is not provided</u> The state's ability to protect and manage the state's natural resources would be severely impacted.</p> <p><u>1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm</u> 1. Continue to adopt Departmental legislative initiatives that are proactive in the management of the state's natural resources.</p> <p><u>Other state agencies whose mission the deliverable may fit within</u> None.</p>							

⁶ Item numbers are the ones utilized in agency's program evaluation report.



South Carolina Department of Natural Resources Office of Support Services FY 2017

Oversight Committee received
from DNR via email on 8.30.17

Purpose: To provide titling, registration and licensing services to the public and to support the agency's core mission by providing quality and efficient administrative support for all agency sections and programs.

- Columbia and Charleston Customer Service Sections have a staff of 34 employees.
- There are 4 express license offices: Clemson, York, Florence and the SCDNR at the State Farmers Market in West Columbia.
- Statewide, 500 non-SCDNR point of sale vendors (including 88 Wal-Marts) issue hunting and fishing licenses on behalf of the SCDNR.

FY 2017 Customer Service Activity			
Boating		Licensing	
Mail Count	43,591	Mail Count	27,323
Returns	8,026	Returns	4,086
Phone Calls	62,631	Phone Calls	40,741

Number of Boats Registered In South Carolina per U.S. Coast Guard			
2015	494,787		8 th
2016	503,743		7 th

Annual Boating Customers Served - 3Yr Average - 2014-2016	
New Titles Watercraft	14,702
Transfer Title Watercraft	26,327
Internet/Call Center Renewals	18,803
SCDNR Renewals	63,785
Number of Customers Served	123,617

FY 2017 – Hunting & Fishing Licenses Issued - 689,865		
Type	# Sold	Cost
Hunting (Resident)	148,898*	\$12.00 *Includes Combination Licenses
Hunting (Non-Resident)	26,174	\$125.00 Yr. 10 Day -\$75, 3 Day \$40
Hunting Total	175,072	
FW Fishing (Resident)	208,145	\$10.00
FW Fishing (Non-Resident)	71,202	\$ 35.00 Yr. 14 Day-\$11
SW Fishing (Resident)	125,470	\$10.00
SW Fishing (Non-Resident)	87,338	\$ 35.00 Yr. 14 Day-\$11
Fishing Total	492,155	
Lifetime & Lifetime Combo License	629	\$300,\$400, \$500
Gratis	477	\$0
Senior License	1,550	\$9 one-time
Disability License	6,983	\$0
Total Special Licenses	22,639	

In 2017 -Non-resident were responsible for approximately 25% of Freshwater fishing, 41% of Saltwater Fishing, and 15% of Hunting Licenses Sales.

SCDNR's last federal license certification (2015) showed that non-residents:

Made up only 12% of hunting license sales, but generated 44% of hunting revenue.

Made up only 24% of fishing license sales, but generated 40% of Fishing revenue.

FY 2017 Highlights of Additional Privileges	
Combination / Sportsman (Includes WMA) Licenses	130,613
Big Game Permits (Deer, Turkey, & Bear)	30,021
WMA Permits	7,709
Apprentice Licenses	1,077

Services Provided at No Cost to the Public	
Turkey Tag Sets	129,993
No Cost Duplicate Tags & License	6,971
Licenses	6,983

FY 2017 Sales Sources	By %	+/- % Since FY 2015	Licensing & Boating Yearly Total	Licenses Minus Boating
Internet	38%	+11%	7,699,424.00	6,585,960.00
Wal-Mart	24%	0%	4,231,046.50	4,231,046.50
POS Vendors	22%	-10%	3,754,717.40	3,754,717.40
All SCDNR Offices	12%	-1%	9,118,366.46	2,123,202.26
Call Center	4%	-1%	824,413.00	726,064.00
Total			\$25,627,967.36	\$17,420,990.16

- SCDNR outsourced the printing and distribution of more than 1.9 million deer tags to more than 176,000 customers during July 2017.
- IT staff created a customer portal which permits license inquiries and includes the feature of a downloadable PDF (digital license) that can be stored and accessed via mobile devices.
- SCDNR issued 129,993 sets of turkey tags in FY 2017, of which at least 105,537 were mailed. SCDNR surveys show that there are between 45,000 to 50,000 turkey hunters who request tags per year. This results in more than 50,000 tags being issued, mailed and not used at a cost to the agency of at least \$29,000.
- The GIS section has created 9 customer application Interactive Maps of Public Lands, Boat Ramps (Freshwater and Saltwater Specific), Oyster Reefs, Artificial Reefs, S.C. Flooding Journals and Geological.
- The GIS Interactive Map Application recorded 81,060 visits, or hits, by the public on the public lands webpage and 29,519 hits on the boat ramp webpage.
- IT launched the agency's e-mail subscription service that delivers customer- desired SCDNR content. As of July 31st there are 171,841 subscribers, with 549,954 subscriptions covering 65 topics.

Figure 7. Office of Support Services products and services.

Strategic Resource Allocation and Performance

In the Program Evaluation Report, the **Committee asks an agency how it allocates its human and financial resources to accomplish its goals** (i.e., broad expression of a long-term priority) **and objectives** (i.e., specific, measurable and achievable description of an effort the agency is implementing to achieve a goal) in the agency's strategic plan.¹¹ Table 15.1 and 15.2 includes an overview of the portion of the agency's strategic plan applicable to OSS and Executive; and resources allocated to those goals and objectives.¹² Figure 8 includes additional information about OSS' employees and financial expenses. Table 15.3 includes information about performance measures utilized by OSS.

Table 15.1 Portion of agency strategic plan applicable to the Office of Support Services: Strategy 5.1: Issue all required documents to lawfully operate and show ownership of boats and motors in South Carolina and to legally hunt and fish in the state - strategies, objectives, and resource (human and financial) allocations.

GOAL 5 Continuously evaluate and improve administrative and business processes, efficiency, effectiveness, and internal and external service delivery with a focus on transparency, communication, accountability, and the integration of new technologies.

Associated Organization Unit:

Office of Support Services

Responsible Employee(s):

Mr. Derrick Meggie (responsible for less than three years)

Employee have input in budget?

Note: Mr. Meggie took a position at another entity in August 2017 and Ms. Carole Collins is now the Deputy Director
Yes, Mr. Meggie had input into the budget for Objectives 5.1.1 and 5.1.2

<u>Strategies and Objectives</u>	<u>2016-17</u>		<u>2017-18</u>	
	FTE equivalents utilized	Total spent ¹³	FTE equivalents utilized	Total budgeted ¹⁴
<ul style="list-style-type: none"> • Strategy 5.1 - Issue all required documents to lawfully operate and show ownership of boats and motors in South Carolina and to legally hunt and fish in the state. <ul style="list-style-type: none"> ○ Objective 5.1.1 - Issue titles and registration for new boats and motors; process transfers of boats and motors, duplicate titles, decals, registration cards, and lien satisfactions in the most accurate and timely manner. <ul style="list-style-type: none"> ▪ Partner(s), by segment: Federal, state, and local government; private businesses; non-profits; and individuals ○ Objective 5.1.2 - Issue the licenses, permits, tags that are required to hunt and/or fishing in South Carolina. <ul style="list-style-type: none"> ▪ Partner(s), by segment: Federal and state government; private businesses; and individuals 	26	\$1,320,163 (1.14%)	28	\$996,927 (0.86%)
	11	\$993,057 (0.86%)	13	\$1,280,415 (1.11%)

Table 15.2 Portion of agency strategic plan applicable to the Executive: Strategy 5.2: Review the development, utilization and deployment of agency's internal resources to deliver the best service possible in meeting the changing business needs of DNR, our customers and the citizens of the state - strategies, objectives, and resource (human and financial) allocations.

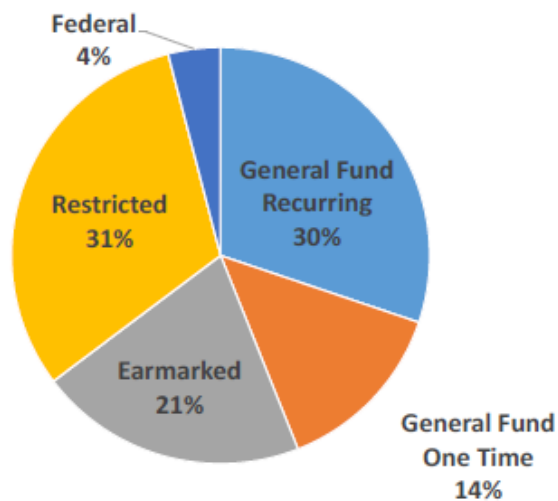
GOAL 5 Continuously evaluate and improve administrative and business processes, efficiency, effectiveness, and internal and external service delivery with a focus on transparency, communication, accountability, and the integration of new technologies.

Associated Organization Unit: Executive
Responsible Employee(s): Mr. Mark Litz is responsible for Objective 5.2.1 (responsible for less than three years)
 Director Alvin Taylor is responsible for Objective 5.2.2 (responsible for more than three years)
Employee have input in budget? Yes, Mr. Litz and Director Taylor have input into the budget for their respective objectives.

<u>Strategies and Objectives</u>	<u>2016-17</u>		<u>2017-18</u>	
	FTE equivalents utilized	Total spent ¹⁵	FTE equivalents utilized	Total budgeted ¹⁶
<ul style="list-style-type: none"> Strategy 5.2 - Review the development, utilization and deployment of agency's internal resources to deliver the best service possible in meeting the changing business needs of DNR, our customers and the citizens of the state. <ul style="list-style-type: none"> Objective 5.2.1 - Expand and promote the use of technology, online and contracted call centers and regional locations to better educate customers and simplify customer service interaction for boating, hunting and fishing related inquiries and transactions; and use technology to improve and/or redesign internal and external processes to support all sections of the agency. <ul style="list-style-type: none"> Partner(s), by segment: State and local government; private businesses; non-profits; and individuals Objective 5.2.2 - Support the agency's core mission by providing quality and efficient support for all agency sections and programs, including, but not limited to, legal services, human resources support, business and finance, audit management, and legislative support. <ul style="list-style-type: none"> Partner(s), by segment: Federal, state, and local government; higher education and K-12 institutes; private businesses; non-profits; and individuals 	27	\$3,642,751 (3.15%)	27	\$3,359,371 (2.90%)
	43.45	\$4,200,323 (3.63%)	43.45	\$3,237,633 (2.80%)

Expenses	Amount
General Fund Recurring	\$3,059,785
General Fund One Time	\$1,396,476
Earmarked	\$2,099,052
Restricted	\$3,168,692
Federal	\$409,472
Total Expenses	\$10,133,477

*Includes Executive Office and OSS



Employees	
FTEs	107.45
Hourly	5
Total	112.45

*Includes Executive Office and OSS

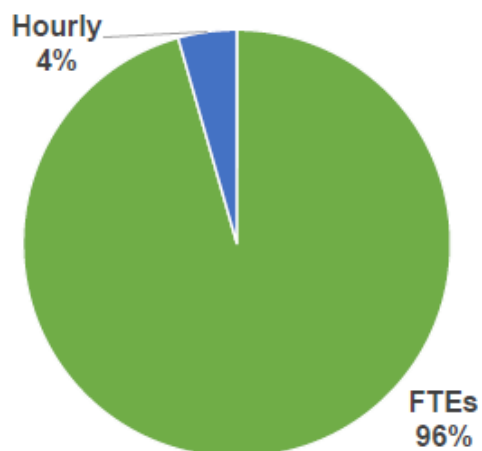


Figure 8. Office of Support Services employees and expenses.

Table 15.3. Performance measures associated with portion of agency strategic plan applicable to the Office of Support Services: Objective 5.1.1, 5.1.2, 5.2.1, and 5.2.2.¹⁷

Performance Measure	Type of Measure	2013-14	2014-15	2015-16	2016-17	2017-18
<p>Reducing the number of incomplete boating applications returned to customers by mail.</p> <p><u>Required by</u>⁷: Agency selected</p> <p><u>Best in the Country</u>: Data collected from July 2016 thru June 2017 will aid in the establishment of measures for comparisons with similar entities</p> <p><u>Additional Notes</u>: This performance input measure is needed in order to analyze the process to identify ways to reduce returns thus increasing process & staff efficiency.</p>	Input	<p><u>Target</u>: DNE</p> <p><u>Actual</u>: DNE</p>	<p><u>Target</u>: DNE</p> <p><u>Actual</u>: DNE</p>	<p><u>Target</u>: DNE</p> <p><u>Actual</u>: DNE</p>	<p><u>Target</u>: DNE</p> <p><u>Actual</u>: 18.4%</p>	<p><u>Target</u>: 10% - Identify the key causes for mail to be returned and examine which causes the agency might be able to address (i.e. form modifications, online tools, and public information clarification campaigns.</p>
<p>Fully develop, implement and deploy technology tools/solutions as necessary to support the agencies programs.</p> <p><u>Best in the Country</u>: These are tailored in-house agency technology solutions for DNR specific needs</p> <p><u>Additional Notes</u>: Current Solutions in Development: (1) Electronic Financial Ticket Data Exchange; (2) Grant Real- Time Data Program; (3) Detailed Information Management System (DIMS) - internal financial system; (4) Procurement contract expiration notification system.</p>	Output	<p><u>Target</u>: DNE</p> <p><u>Actual</u>: DNE</p>	<p><u>Target</u>: DNE</p> <p><u>Actual</u>: DNE</p>	<p><u>Target</u>: DNE</p> <p><u>Actual</u>: DNE</p>	<p><u>Target</u>: Target will vary based on solutions needs requested by agency programs.</p> <p><u>Actual</u>: 7</p>	<p><u>Target</u>: 4</p>

⁷ The agency was asked if tracking the measure was required by the federal government, state government, or selected by the agency.

Number of Boats Registered. <u>Required by:</u> Federal government <u>Best in the Country:</u> Unknown <u>Additional Notes:</u> Target not controlled by the Agency; ** Agency must know the number of boats, in order to calculate the number/percent of returns, to establish measurable improvement measures to reduce the return rates.	Output	<u>Target:</u> DNE <u>Actual:</u> 465,805	<u>Target:</u> DNE <u>Actual:</u> 485,253	<u>Target:</u> DNE <u>Actual:</u> 494,787	<u>Target:</u> DNE <u>Actual:</u> 503,743	<u>Target:</u> DNE
Number of Hunting and Fishing Licenses Sold. <u>Required by:</u> Federal government <u>Best in the Country:</u> Unknown <u>Additional Notes:</u> Target not controlled by the Agency; ** Licenses are no longer on a fiscal year basis as of 2015, now licenses sold on a 365 basis. Agency must know the number of licenses, in order to calculate the number/percent of returns, to establish measurable improvement measures to reduce the return rates.	Output	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> 779,429	<u>Target:</u> DNE <u>Actual:</u> 724.050	<u>Target:</u> DNE
Increase the percentage of on-line transactions completed. <u>Required by:</u> Agency selected <u>Best in the Country:</u> Unknown	Input	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> DNE	<u>Target:</u> DNE <u>Actual:</u> 27%	<u>Target:</u> Customer Service sought to increase traffic through promotion. Increased 11% in 2 Years. <u>Actual:</u> 38%	<u>Target:</u> 43%

Table Note: For each measure, the agency identified which "type of measure" it considered the performance measure.

Agency Recommendations related to OSS

In the Program Evaluation Report, the Committee asks the agency to provide a list of recommendations related to internal changes and changes in laws, which may improve the agency's efficiency and effectiveness, or update antiquated laws. Below are the agency recommendations applicable to its Office of Support Services.

- Internal Agency Recommendation
 - #6: Enterprise Licensing and Registration System
 - #7: Tagging infrastructure and major transaction outsourcing
 - #8: Customer Portal
 - #9: Tracking the daily number of boating and licensing applications received
 - #10: License renewal reminders for expiring privileges using an e-mail subscription management system
 - #11: Relocating headquarters to allow for better customer service
 - #12: Multiple boating transaction pilot program for permitted marine dealers
 - #13: Standard Operating Procedures Manual
 - #14: Electronic financial ticket data exchange with Court Administration
 - #15: Internal financial system to replace legacy system
 - #16: Automated Computer Program to obtain weekly data for DNR grant use
 - #20: Workers compensation payment improvement to account for different funding sources
- Law Recommendations
 - None

Internal Change #6: Enterprise Licensing and Registration System

Development of a new Enterprise Licensing and Registration System. In the fall of 2017, the agency will begin the process of documenting the business procedures with contract technical writers for boating, recreational and commercial licensing and permitted Marine Dealers in order to define a scope of work for the development of a new enterprise watercraft and licensing system. The current system has a fragmented infrastructure design, is not flexible, and does not meet all agency business requirements. Vendors that create these types of systems are generally compensated through transactional costs, thus the agency can increase the efficiency by expediting the transaction times through system integration, while holding costs steady.

- a. Stage of analysis: A plan for implementation has been set.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: Increase customer service efficiency by expediting transaction times while holding costs steady.
- d. Costs of the Objective(s) impacted and anticipated impact: Objectives 5.1.1, 5.1.2 & 5.2.1. Within these objectives the agency will use technology to address system limitations that will improve the agency's customer service processes.
- e. Anticipated implementation date: Fall of 2017.

Internal Change #7: Tagging infrastructure and major transaction outsourcing

The development of a new tagging infrastructure and major transaction outsourcing. The agency developed programming that has allowed for the outsourcing of deer tags. From July 2017, electronic files containing 1.9 million tags (176,000 customers) were transmitted to a vendor for printing and distribution. This feat paves the way for the distribution of turkey tags. More importantly, this outside fulfillment solution cleanses addresses within our database; supplies the agency with a mail confirmation; conforms our mail to all postal standards which speeds delivery and saves on postage; and reduces the agency's need to acquire commercial grade equipment. With the technical infrastructure in place, this will allow the agency to explore expanding this concept to watercraft registration documents.

- a. Stage of analysis: Implemented.
- b. Presented and Approved by Board/Commission: Presented to Board.
- c. Performance measures impacted and predicted impact: Increases the speed and accuracy of the fulfillment aspect of the agency's services.
- d. Costs of the Objective(s) impacted and anticipated impact: Objectives 5.1.1, 5.1.2 & 5.2.1 – The average mailing cost for the deer tagging bulk distribution averaged between 24 to 25 cents, whereas the agency's mailing cost had been in the range of 44 to 45 cents.
- e. Anticipated implementation date: Deer Tags have been implemented as of July 2017; Turkey tags will be implemented in the spring of 2018; and Watercraft registrations is in the exploratory stage.

Internal Change #8: Customer Portal

Implementation of a Customer Portal which will permit constituents to uniquely identify themselves and conduct inquiries regarding their current Hunting/Fishing privileges and permits. This Portal will include the feature of a downloadable PDF (electronic format) that can be stored and accessed via mobile devices. This PDF can be used as a form of a digital license. A digital license permits a single dynamic document that can be easily updated/maintained by a customer for use in identifying themselves and their current privileges to any DNR Law Enforcement Officer. DNR Law Enforcement will utilize this application to improve interaction with constituents. The simple yet robust features of the application will permit DNR Law Enforcement to easily assess an individual's licenses status via a mobile device. This will reduce reliance on using radios to request DNR staff to conduct customer checks and relay said information verbally to the field officer.

- a. Stage of analysis: A plan for implementation has been set.
- b. Presented and Approved by Board/Commission: Concept Presented to Board.
- c. Performance measures impacted and predicted impact: Customers are provided on demand duplicate licenses. This convenience will not only save the customer time, but will also save the agency both time and resources (i.e. – administrative processing and law enforcement verifications). Measurability – monthly number of unique hits to the on-line application and PDF downloads.
- d. Costs of the Objective(s) impacted and anticipated impact: Objectives 5.1.2 & 5.2.1 - The agency will use technology to allow customers and law enforcement to access records with a result of greater customer satisfaction.
- e. Anticipated implementation date: August 14th, 2017.

Internal Change #9: Tracking the daily number of boating and licensing applications received

The Boat Titling & Registration and the Licensing sections initiated tracking the daily number of boating and licensing applications received starting April 1, 2016 to aid in the establishment of baseline production measures for the number of boating related transactions performed, particularly during the peak boating season of March – August; as well as licensing activities. Turnaround time is based on volume of work, complexity of the transaction, completeness of the documentation and staffing. Even though DNR does not control the number, type, or complexity of the transactions; collecting and analyzing this data has allowed for streamlining of some processes, the reallocation of staffing and will allow us to focus on ways that we may help the customer by reducing the number of transactions we have to return for not being complete.

- a. Stage of analysis: On-going to date.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: To identify transaction processing impediments and to make process improvements.
- d. Costs of the Objective(s) impacted and anticipated impact: Objective 5.1.1, the objective will be to decrease turnaround time of transactions back to the customer.
- e. Anticipated implementation date: Agency continues on-going collection of data.

Internal Change #10: License renewal reminders for expiring privileges using an e-mail subscription management system

The development of license renewal reminders for expiring privileges using an e-mail subscription management system that provides access to DNR information by proactively delivering customer desired content through e-mail and wireless alerts. Since license terms changed from July 1st to June 30th, to one year from the date of purchase, there can be multiple renewals dates associated with a customer's various privileges.

- a. Stage of analysis: A plan for implementation has been set, Fall of 2017.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: The full implementation of this system will keep customers informed about their expiring privileges and registrations. Agency will seek to analyze these notifications to reduce the number of off-peak expired transactions that have to be processed during peak volume times.
- d. Costs of the Objective(s) impacted and anticipated impact: Objectives 5.1.1, 5.1.2 & 5.2.1. This system will keep the customer informed, and can help in the avoidance of warning citations, fines, a customer's late fee on boating registrations and the customer's time. (We continue to send a mailed boating courtesy reminder).
- e. Anticipated implementation date: The programming for the licensing data interface is scheduled for Fall of 2017. The watercraft data interface has yet to be scheduled

Internal Change #11: Relocating headquarters to allow for better customer service

Customer accessibility to customer service. The agency is exploring all options that will make customer service sections more accessible. The department's main boating customer service area is currently located on the first floor of the Rembert C. Dennis Building, fronting Assembly St., on the Statehouse grounds. This location has become increasingly problematic for public access due to the City of Columbia reducing the number of street parking spaces on Assembly St. When the opportunity arose to move the licensing section to the State's Farmers Market, the department took that opportunity in January of 2016. Impending development and street-scaping along Assembly St., traffic congestion and lack of parking will continue to be a problem for those seeking boating and licensing services. The agency is analyzing the cost and technology needed to relocate the headquarters, located in the Dennis building, due to the additional density in downtown Columbia which creates access problems for the public.

- a. Stage of analysis: Idea.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: This will provide customers easier access for transactions that either the customer must do in person, or prefers to perform in office.
- d. Costs of the Objective(s) impacted and anticipated impact: Objective 5.1.1. Cost has not been fully assessed.
- e. Anticipated implementation date: Analysis is on-going.

Internal Change #12: Multiple boating transaction pilot program for permitted marine dealers

The Boat Titling & Registration section established a pilot program that allows a Permitted Marine Dealer to batch multiple boating transactions, and upon receipt of the physical documents, one credit card payment is processed for the batch.

- a. Stage of analysis: A pilot program was launched in April of 2017 and is in the process of being expanded.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: The amount of time saved for the purchaser to receive their boating documentation when both the dealer and the DNR can resolve any of a number of issues that could delay a batch from being processed (ex: liens, personal property taxes, bad ID numbers, ownership issues, incorrect processing fees, unsigned checks).
- d. Costs of the Objective(s) impacted and anticipated impact: Objective 5.1.1. To decrease dealer turnaround time of batches containing multiple transactions resulting in greater customer satisfaction (dealer & applicant).
- e. Anticipated implementation date: Still in a pilot program stage, based on the results the agency will analyze the feasibility and conditions necessary for implementation.

Internal Change #13: Standard Operating Procedures Manual

The Boat Titling & Registration section initiated the creation of a Standard Operating Procedures Manual (SOP). The Business & Finance section is creating draft desk procedures.

- a. Stage of analysis: A plan for implementation has been set.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: To document all processes and procedures to train new staff, provide a guide for backup duties, cross-training and to reinforce continuity of internal processes and procedures, thus increasing internal quality control.
- d. Costs of the Objective(s) impacted and anticipated impact: Objective 5.2.2 - To decrease errors in processes that will result in greater efficiency.
- e. Anticipated implementation date: SOP draft is complete, will be an on-going process. Business & Finance drafts are in the development stages.

Internal Change #14: Electronic financial ticket data exchange with Court Administration

Initiated the creation of an electronic financial ticket data exchange from the Court Administration's Case Management System.

- a. Stage of analysis: Agency representatives have analyzed the feasibility and have begun designing a plan for implementation.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: 1) Eliminates duplicate keying of ticket financial information thus reducing human error; 2) Automatically creates an electronic accounts' receivable ledger; 3) Automatically maps fines to the appropriate accounts.
- d. Costs of the Objective(s) impacted and anticipated impact: Objective 5.2.2. This will eliminate duplicate manual actions, thus saving staff time and redefining some of the roles for the responsible staff. The agency will have to analyze the budgetary impact.
- e. Anticipated implementation date: Estimate – on or before July 1, 2018.

Internal Change #15: Internal financial system to replace legacy system

IT is currently developing a new internal financial system, the Detailed Information Management System (DIMS), to replace our mainframe legacy financial system. This will allow for more changes and controls at the division level as it relates to coding and billing. These changes will be in a format that tie in more closely with the state's current financial system (SCEIS).

- a. Stage of analysis: A plan for implementation has been set; currently in the programming stage.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: By retiring the 20+ year old legacy system, internal financial processes will synchronize with SCEIS thereby decreasing processing times for coding, billing and payments; provide real-time account changes by business managers; and provide an audit trail for auditors performing the federal single audit.
- d. Costs of the Objective(s) impacted and anticipated impact: Objective 5.2.2. The objective will be to decrease turnaround time of internal transactions.
- e. Anticipated implementation date: Still in development. Estimate full implementation April 2018.

Internal Change #16: Automated Computer Program to obtain weekly data for DNR grant use

Initiated the creation of an automated computer program in the Fall of 2016 that will pull real-time data out of SCEIS on a weekly basis for DNR grant use.

- a. Stage of analysis: Program framework has been established.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: 1) Eliminates spreadsheets that duplicate the financial documents of record within SCEIS that cannot be accurately maintained or deployed to staff in a timely manner; 2) Keeps grant staff & PIs (Principle Investigators) knowledgeable as to a grant's fiscal status relating to expenditures and balances during the grant and particularly during the grant closing process; and 3) creates an agency-wide continuity in grant financial processes and procedures for grant and staff, PIs, business managers and auditors.
- d. Costs of the Objective(s) impacted and anticipated impact: Objective 5.2.2. The objective will be to increase grant efficiency which impacts PIs, business managers, grant procurement and finance staff. This will lead to better and faster compliance with grant requirements.
- e. Anticipated implementation date: Still in a pilot program stage.

Internal Change #20: Workers compensation payment improvement to account for different funding sources

OSS would like to have the SCEIS payroll system used to allocate Workers Compensation Insurance payments by pay period instead of a manual quarterly calculation. Using SCEIS account codes for each pay period, the costs would be allocated in proportion to the payment of salary and wages. A number of employees are charged to different grants and other funding sources at various times of the year. The real time transfer of payments would also eliminate the need for manual quarterly allocation calculations and the year-end settlements.

- a. Stage of analysis: This is only an idea.
- b. Presented and Approved by Board/Commission: No.
- c. Performance measures impacted and predicted impact: Increased efficiency and accuracy posting workers compensation expenditures to grants and other funds.
- d. Costs of the Objective(s) that will be impacted and the anticipated impact: Unsure of cost, it would require the SCEIS Review Panel approval resulting in SCEIS programming changes, Department of Administration approval and funding would also be required. Unsure if any statutes would need to be amended.
- e. Anticipated implementation date: TBD.

OFFICE OF ENVIRONMENTAL PROGRAMS/BOATING ACCESS AND ENGINEERING SECTION

Overview

The **Office of Environmental Programs (OEP)/Boating Access and Engineering Section** is in DNR's Executive organizational unit. This organizational unit also includes the Legal Office, Office of Human Resources, Office of Media and Outreach, Audits Manager, and Legislative Liaison. Table 16 provides additional information about the entire Executive organizational unit.

Table 16. DNR Organizational Unit: Executive.

Details:	2014-15	2015-16	2016-17
What is the turnover rate?	19.17%	6.97%	4.65%
Is employee satisfaction evaluated?	No	No	No
Is anonymous employee feedback allowed?	No	No	No
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	Yes	Yes	Yes
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

Organizational Chart

Figure 9 includes the portion of the agency's organizational chart, current as of August 9, 2017, that applies to the Office of Environmental Programs/Boating Access and Engineering Section.

Products, Services, and Customers

OEP's purpose is to review proposed environmental impacts as published in the regulatory arena and provide science-based expertise to benefit the state's natural resources and its citizens.¹⁸ The purpose of Boating Access and Engineering Section is to provide professional engineering, design and construction management services to county governments and other partners, including internal customers, to enable the efficient and cost-effective completion of boating access, renovation and new construction projects.¹⁹

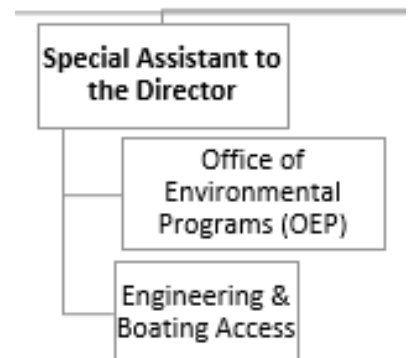


Figure 9. Agency organizational chart - Office of Environmental Programs /Boating Access and Engineering Section portion, provided by the agency, current as of August 9, 2017.

In the Program Evaluation Report, the Committee asks an agency to **provide a list of its deliverables** (i.e., products and services) as well as additional information related to laws, customers, costs, and potential negatives impacts. Table 16 includes a list of agency deliverables provided by OEP/Boating Access and Engineering Section and Figure 10 includes additional information about them.

Strategic Resource Allocation and Performance

In the Program Evaluation Report, the **Committee asks an agency how it allocates its human and financial resources to accomplish its goals** (i.e., broad expression of a long-term priority) **and objectives** (i.e., specific, measurable and achievable description of an effort the agency is implementing to achieve a goal) in the agency's strategic plan.²⁰ Table 17.1 and 17.2 includes an overview of the portion of the agency's strategic plan applicable to OEP/Boating Access and Engineering Section and resources allocated to its goals and objectives.²¹ Figure 11 includes additional information about this division's employees and financial expenses. Table 17.3 includes information about performance measures utilized by the division.

Table 16. List of Office of Environmental Program/Boating Access and Engineering Section's deliverables.

Item #	Product or Service	Does law require, allow, or not address it?	Does agency know the annual number of potential customers?	Does agency know the annual number of customers served?	Does the agency evaluate customer satisfaction?	Does the agency know the cost it incurs, per unit, to provide the product or service?	Does the law allow the agency to charge for it to cover the agency's costs?
24 ⁸	<p>Perform Environmental Review and assist with Mitigation for loss of natural resources.</p> <p><u>*Note:</u> Customer satisfaction is evaluated through continuous communication with regulatory agencies and other partners. Workload is not driven by the agency but rather by the number of permit and license applications that warrant review and comment.</p>	Require; numerous state and federal laws ²²	No*	No	Yes*	No*	No
<p><u>Additional Details:</u> Science-based and balanced input to various regulatory agencies on permit and license applications during public comment periods- provide a unified voice for the agency relative to environmental impacts.</p> <p><u>Greatest potential harm to the public if deliverable is not provided</u> Regulatory agencies will not have best science-based information when considering permit applications, resulting in unnecessary harm to natural resources.</p> <p><u>1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm</u> 1. Continue to support legislated duty.</p> <p><u>Other state agencies whose mission the deliverable may fit within</u> None</p>							

⁸ Item numbers are the ones utilized in agency's program evaluation report.

Item #	Product or Service	Does law require, allow, or not address it?	Does agency know the annual number of potential customers?	Does agency know the annual number of customers served?	Does the agency evaluate customer satisfaction?	Does the agency know the cost it incurs, per unit, to provide the product or service?	Does the law allow the agency to charge for it to cover the agency's costs?
25 ⁹	<p>Administer the Water Recreational Use Fund grants (see additional details below).</p> <p><u>*Note:</u> Customer satisfaction is evaluated through continuous communication with county engineers during project construction and design. Cost per unit varies with scope of each project. Workload is driven by county demand and limited by DNR Engineering manpower.</p>	Require; S.C. Code Ann. 12-28-2730	No	No	Yes*	Yes*	No
<p><u>Additional Details:</u> Partner with counties to renovate and/or construct boating access facilities for the public. In concert with legislative delegations, provide funds when applicable for local and regional Water Recreation projects that can improve, promote and/or protect activities occurring on, or around, naturally occurring water bodies.</p> <p><u>Greatest potential harm to the public if deliverable is not provided</u> The public will not have adequate and safe access to public waterways for boating, fishing and other water dependent activities.</p> <p><u>1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm</u> 1. Increase the allowable project cost that can be handled by DNR Boating Access and Engineering section to avoid additional time required to go through the State Engineer's Office.</p> <p><u>Other state agencies whose mission the deliverable may fit within</u> State Engineer's Office</p>							

⁹ Item numbers are the ones utilized in agency's program evaluation report.



South Carolina Department of Natural Resources Office of Environmental Programs / Boating Access and Engineering Section

Office of Environmental Programs Purpose: Review proposed environmental impacts as published in the regulatory arena and provide science-based expertise to benefit the state's natural resources and its citizens.

Boating Access and Engineering Section Purpose: Provide professional engineering, design and construction management services to county governments and other partners, including internal customers, to enable the efficient and cost-effective completion of boating access, renovation and new construction projects.

- 1,075 comprehensive environmental reviews were conducted and science-based comments provided to state and federal regulatory agencies enabling balanced economic development and natural resources protection.
- 17,000 acres of new wildlife management area lands were made available to the public through mitigation for impacts from major development projects and FERC relicensing negotiations.
- 18 proposed wetland mitigation banks were reviewed and 24 existing mitigation banks were monitored through service on the Interagency Review Team.
- 440 (approximately) boating access facilities statewide are the responsibility of the SCDNR for major maintenance and renovation activities.
- 28 complex engineering projects were undertaken for new construction or renovation of boat ramps, fishing piers, agency facilities and other key SCDNR infrastructure.
- Provided engineering support to repair damages to agency facilities due to the 2015 flood and 2016 Hurricane Matthew.
- More than 33,000 acres of boundary surveys were completed on SCDNR properties.
- 25 state, regional, and national boards, councils, steering committees, task forces, working groups and partnerships were staffed resulting in the advancement of natural resources conservation.



Figure 10. Office of Environmental Programs/Boating Access and Engineering Section products and services.

Table 17.1 Portion of agency strategic plan applicable to the Office of Environmental Programs/Boating Access and Engineering Section: Strategy 5.3: Review and comment on proposed environmental impacts as published in the regulatory arena to provide reliable, science-based information to decision makers and the public - strategies, objectives, and resource (human and financial) allocations.

GOAL 5	Continuously evaluate and improve administrative and business processes, efficiency, effectiveness, and internal and external service delivery with a focus on transparency, communication, accountability, and the integration of new technologies.
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Associated Organization Unit: Executive
Responsible Employee(s): Ms. Lorianne Riggins (responsible for less than three years)
Employee have input in budget? Yes, Ms. Riggins has input into the budget for Objectives 5.3.1, 5.3.2, and 5.3.3

<u>Strategies and Objectives</u>	<u>2016-17</u>		<u>2017-18</u>	
	FTE equivalents utilized	Total spent ²³	FTE equivalents utilized	Total budgeted ²⁴
<ul style="list-style-type: none"> Strategy 5.3 - Review and comment on proposed environmental impacts as published in the regulatory arena to provide reliable, science-based information to decision makers and the public. <ul style="list-style-type: none"> Objective 5.3.1 - Participate in comprehensive reviews of Federal Energy Regulatory Commission Hydroelectric Project proposals on licensed projects. <ul style="list-style-type: none"> Partner(s), by segment: Federal and state government; private businesses; and non-profits Objective 5.3.2 - Monitor and review public notices of permit applications submitted to state and federal agencies. <ul style="list-style-type: none"> Partner(s), by segment: Federal and state government; private businesses; and non-profits Objective 5.3.3 - Review proposed wetland mitigation banks and participate on the Interagency Review Team providing input and guidance in the process of permitting mitigation banks. <ul style="list-style-type: none"> Partner(s), by segment: Federal and state government; private businesses; and non-profits 	0.97	\$72,478 (0.06%)	0.98	\$95,450 (0.07%)
	3.80	\$456,250 (0.35%)	3.44	\$335,225 (0.26%)
	1.13	\$131,905 (0.10%)	1.48	\$144,325 (0.11%)

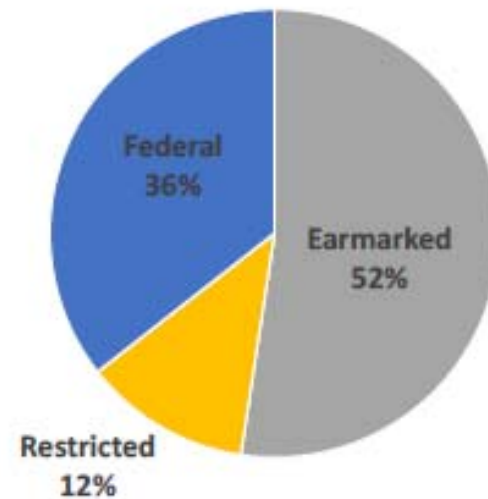
Table 17.2 Portion of agency strategic plan applicable to the Office of Environmental Programs/Boating Access and Engineering Section: Strategy 5.4: Provide professional engineering services to external and internal customers to insure safe and high quality access for fishing, boating, shooting and other natural resource related activities, and to maintain agency infrastructure and assets - strategies, objectives, and resource (human and financial) allocations.

GOAL 5 Continuously evaluate and improve administrative and business processes, efficiency, effectiveness, and internal and external service delivery with a focus on transparency, communication, accountability, and the integration of new technologies.

Associated Organization Unit: Executive
Responsible Employee(s): Mr. Richard Byrd (responsible for more than three years)
Employee have input in budget? Yes, Mr. Byrd has input into the budget for Objective 5.4.1

<u>Strategies and Objectives</u>	<u>2016-17</u>		<u>2017-18</u>	
	FTE equivalents utilized	Total spent ²⁵	FTE equivalents utilized	Total budgeted ²⁶
<ul style="list-style-type: none"> • Strategy 5.4 - Provide professional engineering services to external and internal customers to insure safe and high quality access for fishing, boating, shooting and other natural resource related activities, and to maintain agency infrastructure and assets. <ul style="list-style-type: none"> ○ Objective 5.4.1 - Objective 5.4.1 - Design and oversee major maintenance and renovation of existing, as well as construction of new boating access facilities, shooting facilities, and other agency infrastructure and assets statewide. <ul style="list-style-type: none"> ▪ Partner(s), by segment: Federal, state, and local government; private businesses; non-profits; and individuals 	8	\$1,386,039 (1.07%)	8	\$1,556,375 (1.20%)

Expenses	Amount
Earmarked	\$1,072,496
Restricted	\$245,871
Federal	\$728,305
Total Expenses	\$2,046,672



Employees	
FTEs	13.9
Hourly	.5
Total	14.4

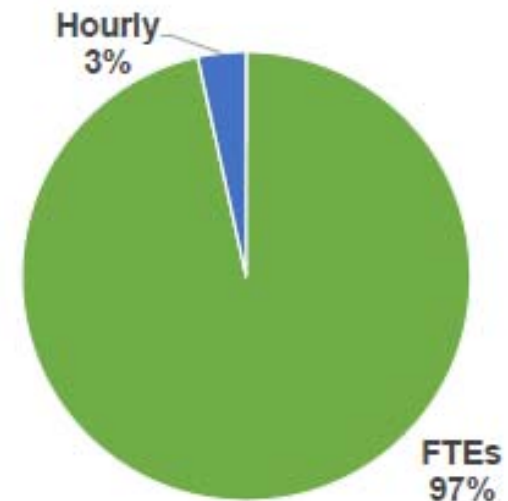


Figure 11. Office of Environmental Programs/Boating Access and Engineering Section employees and expenses.²⁷

Table 17.3. Performance measures associated with portion of agency strategic plan applicable to the Office of Environmental Programs/Boating Access and Engineering Section:
Objective 5.3.1, 5.3.2, 5.3.3, and 5.4.1

Performance Measure	Type of Measure	2013-14	2014-15	2015-16	2016-17	2017-18
Number of Federal Energy Regulatory Hydroelectric (FERC) Project proposals reviews <u>Required by</u> ¹⁰ : State government <u>Best in the Country</u> : There is no one model for environmental review processes for comparison- DNR does an exemplary job in this area with minimal resources.	Output	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : 60 <u>Actual</u> : 54	<u>Target</u> : 60 <u>Actual</u> : 60	<u>Target</u> : 60 <u>Actual</u> : 64	<u>Target</u> : 64
Number of state and federal environmental reviews (including site visits, permit applications and other state/federal environmental documents) <u>Required by</u> : Federal and state government <u>Best in the Country</u> : There is no one model for environmental review processes for comparison- DNR does an exemplary job in this area with minimal resources. <u>Additional Notes</u> : Targets not controlled by the agency - depends on the number of permit applications	Output	<u>Target</u> : N/A <u>Actual</u> : DNE	<u>Target</u> : N/A <u>Actual</u> : 1,200	<u>Target</u> : N/A <u>Actual</u> : 1,200	<u>Target</u> : N/A <u>Actual</u> : 1,075	<u>Target</u> : N/A.
Number of mitigation bank applications reviewed (including site visits) <u>Required by</u> : Federal and state government <u>Best in the Country</u> : There is no one model for environmental review processes for comparison- DNR does an exemplary job in this area with minimal resources. <u>Additional Notes</u> : Targets not controlled by the agency - depends on the number of mitigation bank applications.	Output	<u>Target</u> : N/A <u>Actual</u> : DNE	<u>Target</u> : N/A <u>Actual</u> : 55	<u>Target</u> : N/A <u>Actual</u> : 76	<u>Target</u> : N/A <u>Actual</u> : 100	<u>Target</u> : N/A.
Number of public boating access facilities renovated, initiated or completed	Output	<u>Target</u> : DNE <u>Actual</u> : DNE	<u>Target</u> : 2-4 <u>Actual</u> : 2	<u>Target</u> : 2-4 <u>Actual</u> : 2	<u>Target</u> : 2-4 <u>Actual</u> : 3	<u>Target</u> : 2-4

¹⁰ The agency was asked if tracking the measure was required by the federal government, state government, or selected by the agency.

<p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> SCDNR because the agency has in-house engineering and design expertise providing for cost and time efficiency.</p>						
<p>Large, highly impactful projects are offset with meaningful Landscape-Scale Mitigation, enabling economic development and creating jobs for the State, while protecting natural resources and providing outdoor recreational opportunities for our citizens.</p> <p><u>Required by:</u> Agency selected</p> <p><u>Additional Notes:</u> Department does not control the applications filed each year.</p>	Outcome	<p><u>Target:</u> N/A <u>Actual:</u> DNE</p>	<p><u>Target:</u> N/A <u>Actual:</u> DNE</p>	<p><u>Target:</u> N/A <u>Actual:</u> DNE</p>	<p><u>Target:</u> N/A <u>Actual:</u> 108,017</p>	<p><u>Target:</u> N/A</p>
<p>Number of Migratory Waterfowl prints sold</p> <p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> The Federal Waterfowl Stamp and Print program because it has been in existence for so long, but all programs are struggling due to the saturation of the wildlife art market.</p> <p><u>Additional Notes:</u> Print sales are driven by consumer demand so there are no annual targets other than "as many as possible".</p>	Output	<p><u>Target:</u> N/A <u>Actual:</u> 377</p>	<p><u>Target:</u> N/A <u>Actual:</u> 231</p>	<p><u>Target:</u> N/A <u>Actual:</u> 315</p>	<p><u>Target:</u> N/A <u>Actual:</u> 262</p>	<p><u>Target:</u> N/A</p>
<p>Number of Interagency Review Team meetings attended.</p> <p><u>Required by:</u> Agency selected</p> <p><u>Best in the Country:</u> There is no one model for environmental review processes for comparison- DNR does an exemplary job in this area with minimal resources.</p>	Output	<p><u>Target:</u> 12 <u>Actual:</u> 12</p>	<p><u>Target:</u> 12 <u>Actual:</u> 12</p>	<p><u>Target:</u> 12 <u>Actual:</u> 12</p>	<p><u>Target:</u> 12 <u>Actual:</u> 11</p>	<p><u>Target:</u> 12</p>

Table Note: The agency states all performance measures are agency selected and not required by either the state or federal government. For each measure, the agency identified which "type of measure" it considered the performance measure.

Agency Recommendations related to OEP/Boating Access and Engineering Section

In the Program Evaluation Report, the Committee asks the agency to provide a list of recommendations related to internal changes and changes in laws, which may improve the agency's efficiency and effectiveness, or update antiquated laws. The agency does not have any internal or law recommendations related specifically to the Office of Environmental Programs/Boating Access and Engineering Section.

GENERAL AGENCY RECOMMENDATIONS

Agency Recommendations related to the entire agency

In the Program Evaluation Report, the Committee asks the agency to provide a list of recommendations related to internal changes and changes in laws, which may improve the agency's efficiency and effectiveness, or update antiquated laws. Below are recommendations from the agency that relate to the entire agency, as opposed to a specific division or organizational unit of the agency.

Law Recommendations

- # 1: SC Code Section 1-30-75 and 48-4-10
- # 5: S.C. Code 13-11-20.
- # 9: S.C. Code Section 48-4-30
- # 10: SC Code Ann. 48-4-70
- # 30: S.C. Code Ann. 50-1-220
- # 31: S.C. Code Ann. 50-3-10
- # 32: S.C. Code Ann. 50-3-90
- # 34: S.C. Code Ann. 50-3-130
- # 35: S. C. Code Ann. 50-3-150
- # 36: S.C. Code Ann. 50-3-180
- # 38: S.C. Code Ann. 50-3-320
- # 42: S.C. Code Ann. 50-3-1110 through 50-3-1160
- # 61: S.C. Code Ann. 50-19-10
- # 62: S.C. Code Ann. 50-19-110 through 50-19-130
- # 63: S.C. Code Ann. 50-19-210 through 50-19-240
- # 67: S.C. Code Ann. 50-19-1010 through 50-19-1020
- # 68: S.C. Code Ann. 50-19-1110 to 50-19-1180
- # 70: S.C. Code Ann. 50-19-1310 through 1330
- # 72: S.C. Code Ann. 50-19-1610 through 50-19-1630
- # 73: S.C. Code Ann. 50-19-1710 to 50-19-1730
- # 77: S.C. Code Ann. 50-21-860
- # 79: S.C. Code Ann. 51-13-2010

Law Recommendation # 1: SC Code Section 1-30-75 and 48-4-10

Recommendation and rationale for recommendation: Repeal and amend. The Agency, since 1994, has been DNR. Therefore, S.C. Code Ann. 1-30-75 is no longer necessary. Also, the Agency has five divisions currently, two are named differently in the statute. DNR requests that instead of “must” the term “is” which allows the Director discretion to add more divisions if necessary for administration.

SECTION 1-30-75. Department of Natural Resources.

~~Effective on July 1, 1994, the following agencies, boards, and commissions, including all of the allied, advisory, affiliated, or related entities as well as the employees, funds, property, and all contractual rights and obligations associated with the agency, except for those subdivisions specifically included under another department, are transferred to and incorporated in, and must be administered as part of the Department of Natural Resources. The department must be divided initially into divisions for Land Resources and Conservation Districts, Water Resources, Marine Resources, Wildlife and Freshwater Fisheries, and State Natural Resources Enforcement. The South Carolina Wildlife and Marine Resources Commission, as constituted on June 30, 1993, and after that time, under the provisions of Section 50-3-10 et seq. is the governing authority for the department:~~

- ~~(1) Geological Survey of the Research and Statistical Services Division of the Budget and Control Board, to include the State Geologist, formerly provided for at Section 1-11-10, et seq.;~~
- ~~(2) State Land Resources Conservation Commission, less the regulatory division, formerly provided for at Section 48-9-10, et seq.;~~
- ~~(3) South Carolina Migratory Waterfowl Commission, formerly provided for at Section 50-11-20, et seq.;~~
- ~~(4) Water Resources Commission, less the regulatory division, formerly provided for at Section 49-3-10, et seq.;~~
- ~~(5) South Carolina Wildlife and Marine Resources Commission, formerly provided for at Section 50-3-10, et seq.~~

SECTION 48-4-10. Department created; composition; transfer of powers, from predecessor agencies; certain commissions abolished.

(A) The South Carolina Department of Natural Resources is created to administer and enforce the laws of this State relating to wildlife, marine resources, and natural resources and other laws specifically assigned to it. The department ~~must is~~ be comprised of a Natural Resources Law Enforcement Division, a Wildlife and Freshwater Fisheries Division, a Marine Resources Division, and a Land, Water and Conservation Division, ~~a Water Resources Division, and a Land Resources and Conservation Districts Division~~. Each division of the department must have the functions and powers provided by law.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 5: S.C. Code 13-11-20.

Recommendation and rationale for recommendation: Repeal. The New Horizon Development Authority does not exist.

SECTION 13-11-20. Members of board; terms; vacancies.

~~Members of the board shall be appointed by the Governor as follows: two members upon nomination of~~

~~the Director of the South Carolina Department of Parks, Recreation and Tourism; one member upon nomination of the Department of Natural Resources; two members upon nomination of the Director of the Department of Commerce or his designee; one member upon nomination of the Fairfield County Council; one member upon nomination of the Fairfield County Development Board; and one member appointed by the Governor, who shall be the chairman. In addition, the Director of the South Carolina Department of Parks, Recreation and Tourism, the Director of the Department of Commerce or his designee, the Executive Director of the State Housing Authority, the Executive Director of the Central Midlands Regional Planning Council, the Transportation Commissioner representing Fairfield County, the Mayor of the city of Winnsboro, the member of the House of Representatives from District No. 41 and any Senators from Senatorial District No. 7 who are residents of Fairfield County, and the Executive Director of the South Carolina Department of Archives and History shall serve as ex officio members of the board. Terms of office of the appointed members shall be five years and until their successors are appointed and qualified. Vacancies shall be filled in the manner of original appointment for the unexpired term.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: Governor's Office, SCPRT, Department of Commerce, Fairfield County Council, Fairfield County Development Board, State Housing Authority, Central Midlands Regional Planning Council, City of Winnsboro, House of Representatives, Senate, Archives and History

Law Recommendation # 9: S.C. Code Section 48-4-30

Recommendation and rationale for recommendation: Amend. The at-large board member position on the board has expired, so this language is no longer necessary.

SECTION 48-4-30. Governing board; composition; removal; terms; filling vacancies; oath.

.....

~~(C) Notwithstanding subsection (B), membership on the board also shall include the at-large board member serving on the board on March 1, 2012. The at-large board member may continue to serve on the board until that board member's term expires, he is removed from the board as provided by law, or he resigns from the board. At the expiration of the at-large board member's term, or upon his removal from or resignation from the board, the provisions of this subsection no longer apply to the composition of the membership of the board.~~

....

~~(H) Notwithstanding subsection (E), the terms of members representing congressional districts serving on the board on March 1, 2012, shall terminate on the dates provided in this subsection. The terms of the members representing the Fourth and the Sixth Congressional Districts shall expire July 1, 2012. The terms of the members representing the First, Second, Third, and Fifth Congressional Districts shall expire on July 1, 2014.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 10: SC Code Ann. 48-4-70

Recommendation and rationale for recommendation: Amend. The department has a bond for all employees, not individual bonds. Those are paid for by the department and are in the department's name, not individual employees.

SECTION 48-4-70. General duties of board.

The board shall:

~~4) require those of its officers, agents, and employees it designates to give bond for the faithful performance of their duties in the sum and with the sureties it determines, and all premiums on the bonds must be paid by the board;~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 30: S.C. Code Ann. 50-1-220

Recommendation and rationale for recommendation: Amend. Statute referred to no longer exists (50-1-230).

SECTION 50-1-220. Application of Sections 50-1-180 ~~to 50-1-220 to 50-1-230~~ to other federal or state lands.

The provisions of Sections 50-1-180 to 50-1-22~~30~~ shall also apply to (a) other properties of the United States Government, (b) any other properties acquired or to be acquired from the United States Government by the State or (c) any other lands or waters purchased by the United States or the State. But hunting and fishing shall not be allowed on any lands under the control or ownership of the State Commission of Forestry except by written agreement with that Commission. Nothing contained in such sections shall interfere in any manner with the use and management of lands by a state agency in charge of such lands in the functions of such agency as authorized by law.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: SC Forestry Commission

Law Recommendation # 31: S.C. Code Ann. 50-3-10

Recommendation and rationale for recommendation: Repeal. This transfer occurred in 1993, the statute is no longer necessary.

~~SECTION 50-3-10. Former Wildlife and Marine Resources Department transferred to Department of Natural Resources.~~

~~The head and governing board of the former South Carolina Wildlife and Marine Resources Department as it was constituted before the effective date of this section shall become the board of the Department of Natural Resources until the terms of its current members expire and until their successors are appointed and qualify pursuant to the provisions of Chapter 4 of Title 48.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 32: S.C. Code Ann. 50-3-90

Recommendation and rationale for recommendation: The Director, the day to day operator of the department, authorizes these investigations, not the DNR Board.

SECTION 50-3-90. Conducting game and fish cultural operations and investigations; sampling fish populations.

The authorized agents of the department may conduct game and fish cultural operations and scientific investigations in such manner, places and at such times as are considered necessary and may use whatever methods are deemed advisable for sampling fish populations. ~~Such operations and investigations shall be conducted only at the request of and with the permission from the board, and No~~ such operations and investigations shall be made upon private lands and waters except at the request of the owner or owners of such lands and waters.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 34: S.C. Code Ann. 50-3-130

Recommendation and rationale for recommendation: Amend. The Director, the day to day operator of the department, authorizes the uniforms, not the board. Also updates the name of the division.

SECTION 50-3-130. Uniforms and emblems of enforcement officers of Natural Resources Law Enforcement Division.

The ~~board~~ department shall prescribe a unique and distinctive official uniform, with appropriate insignia to be worn by all uniformed enforcement officers of the Natural Resources Law Enforcement Division of the department when on duty and at such other times as the board shall order, and a distinctive color or colors and appropriate emblems for all motor vehicles used by such officers. No other law enforcement agency, private security agency or any person shall wear a similar uniform and insignia which may be confused with the uniform and insignia of the enforcement officers nor shall any emblem be used on a motor vehicle nor shall it be painted in a color or in any manner which would cause the vehicle to be similar to an enforcement officer's vehicle or readily confused therewith.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 35: S. C. Code Ann. 50-3-150

Recommendation and rationale for recommendation: Repeal. This was a transitional statute which has now passed, and no longer necessary.

~~SECTION 50-3-150. Use of present uniforms and motor vehicles.~~

~~In order to carry out the provisions of Sections 50-3-120 to 50-3-160 in an orderly and economical manner it is intended that all serviceable uniforms be continued in use until such time as the board deems it necessary for them to be replaced. These provisions shall also apply to the emblems for motor vehicles.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 36: S.C. Code Ann. 50-3-180

Recommendation and rationale for recommendation: Repeal. These are two statutes regarding Mitigation Trust Funds- with almost identical language (see below). S.C. Code Ann 50-3-180 can be eliminated, as 50-1-130 is adequate.

SECTION 50-1-310. Mitigation Trust Fund.

(A) The Mitigation Trust Fund of South Carolina is created for the purposes of receiving gifts, grants, contributions, and other proceeds for mitigation projects in the State. The Board of Trustees for the Mitigation Trust Fund is the Chairman and the members of the South Carolina Department of Natural Resources Board with full authority over the administration of the funds deposited in the fund. The State Treasurer is the custodian of the fund and shall invest its assets in an interest-bearing account pursuant to South Carolina law.

50-1

(B) The Mitigation Trust Fund may receive appropriations of state general funds, federal funds, donations, gifts, bond-issue receipts, securities, and other monetary instruments of value. Reimbursement for monies expended from this fund must be deposited in this fund. Funds received through sale, exchange, or otherwise, of products of the property including, but not limited to, timber and utility easement rights, accrue to the Mitigation Trust Fund. Funds recovered for losses or damages to natural resources must be deposited to the Mitigation Trust Fund to be used first for restoration in the areas affected and then as provided in subsection (C) of this section.

(C) The income received and accruing from the fund must be spent only for the acquisition, restoration, enhancement, or management of property for mitigation for adverse impacts to natural resources.

(D) The Trustees of the Mitigation Trust Fund are authorized to disburse funds to the South Carolina Center for Birds of Prey to fund construction of the Avian Conservation Center in Charleston County.

(E) The proceeds from this fund may be carried forward from year to year and do not revert to the general fund of the State.

~~SECTION 50-3-180. Mitigation Trust Fund.~~

~~(A) The Mitigation Trust Fund of South Carolina is credited for the purposes of receiving gifts, grants, contributions, and other proceeds for mitigation projects in the State. The Board of Trustees for the Mitigation Trust Fund is the chairman and the members of the South Carolina Department of Natural Resources Board with full authority over the administration of the funds deposited in the fund. The State Treasurer is the custodian of the fund and shall invest its assets in an interest bearing account pursuant~~

to South Carolina law.

(B) The Mitigation Trust Fund may receive appropriations of state general funds, federal funds, donations, gifts, bond issue receipts, securities, and other monetary instruments of value. Reimbursement for monies expended from this fund must be deposited in this fund. Funds received through sale, exchange, or otherwise, of products of the property including, but not limited to, timber and utility easement rights, accrue to the Mitigation Trust Fund. Funds recovered for losses or damages to natural resources must be deposited to the Mitigation Trust Fund to be used first for restoration in the areas affected and then as provided in subsection (C) of this section.

(C) The income received and accruing from the fund must be spent only for the acquisition, restoration, enhancement, or management of property for mitigation for adverse impacts to natural resources.

(D) The proceeds from this fund may be carried forward from year to year and do not revert to the general fund of the State.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: SC Treasurer

Law Recommendation # 38: S.C. Code Ann. 50-3-320

Recommendation and rationale for recommendation: Amend. The department purchases bonds for all DLEOs and department employees, so an individual bond is no longer required. Also, the board is not involved in day to day operation of the department.

SECTION 50-3-320. Transmittal and delivery of commissions of enforcement officers.

The Secretary of State shall transmit to the ~~board~~ department the commissions of all enforcement officers and the director shall deliver such commissions to the enforcement officers only after the enforcement officers have filed oaths ~~and bonds~~ as required by Section 50-3-330.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: Secretary of State

Law Recommendation # 42: S.C. Code Ann. 50-3-1110 through 50-3-1160

Recommendation and rationale for recommendation: Repeal. The Conservation Grant Fund has never been funded, and no grants have ever been awarded. Therefore, the department requests that the statute be repealed.

~~SECTION 50-3-1110. Conservation Grant Fund established.~~

~~There is created in the state treasury a fund separate and distinct from the general fund of the State and all other funds styled the "Conservation Grant Fund". The income and principal of the fund must be used only to stimulate the use of conservation easements and fee simple gifts of land for conservation to qualified conservation organizations to improve the capacity of private nonprofit land trusts successfully to accomplish conservation projects and to provide an opportunity to leverage private and public monies for conservation easements.~~

~~HISTORY: 2000 Act No. 283, Section 1(D).~~

~~SECTION 50-3-1120. Board; administration of fund.~~

~~The board of the Department of Natural Resources serves ex officio as the Conservation Grant Fund Board with full authority over the administration of the fund.~~

~~HISTORY: 2000 Act No. 283, Section 1(D).~~

~~SECTION 50-3-1130. Funding.~~

~~The Conservation Grant Fund shall consist of any monies appropriated to it by the General Assembly and other monies received from public or private sources.~~

~~HISTORY: 2000 Act No. 283, Section 1(D).~~

~~SECTION 50-3-1140. Qualification for tax credit as requirement for real property to be subject of grant. In order for real property to be the subject of a grant under this article, the land must qualify for the tax credit allowed pursuant to Section 12-6-3515.~~

~~HISTORY: 2000 Act No. 283, Section 1(D).~~

~~SECTION 50-3-1150. Uses of Fund revenues and grants; restrictions.~~

~~(A) Revenues in the Conservation Grant Fund may be used by the department only to:~~

~~(1) defray the administrative costs of the department in administering the grant purpose provided for by this article;~~

~~(2) provide education on conservation easements and fee simple gifts of land for conservation, including information material intended for landowners and education for staff and volunteers; and~~

~~(3) make conservation grants.~~

~~(B) A grant from the Conservation Grant Fund may be used only to pay for one or more of the following costs:~~

~~(1) reimbursement for total or partial transaction costs for donations that otherwise would not be made because of insufficient financial revenues;~~

~~(2) management support, including initial baseline inventory and planning;~~

~~(3) monitoring compliance with conservation easements;~~

~~(4) education on conservation easements and fee simple gifts of land for conservation, including information materials intended for landowners, and education for staff and volunteers.~~

~~(C) Fund proceeds may not be used to pay the purchase price of any interest in real property.~~

~~HISTORY: 2000 Act No. 283, Section 1(D).~~

~~SECTION 50-3-1160. Grants; establishment of criteria for awarding; procedures.~~

~~The board shall establish the procedures and criteria for awarding grants under this article. The criteria shall focus grants on those areas, approaches, and techniques that are likely to provide the optimum positive effect on conservation. The board shall make recommendations to the General Assembly on the award of grants. Upon approval by the General Assembly by concurrent resolution, the board shall award the grants and provide public notice of the award.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 61: S.C. Code Ann. 50-19-10

Recommendation and rationale for recommendation: Repeal. This entity does not exist.

~~SECTION 50-19-10. Creation of Cherokee Fish and Game Club; purpose; duties of officers.~~

~~There is created hereby a fish and game club for Cherokee County, to be known as Cherokee Fish and Game Club. The purpose of said Club shall be to conserve and propagate game fish and game birds in said county, and to cooperate and assist in the enforcement of all local and State laws to this end. The president of the Club, subject to the rules and bylaws of the Club, shall procure from government and other available sources necessary stock for propagating game fish in the streams of the county and for propagating wild game in the county and shall further such measures as are necessary for acquiring preserves and for otherwise propagating and protecting such fish and game from unlawful destruction. The secretary of the Club shall perform such duties as are prescribed by the bylaws and the constitution of the Club and shall keep an accurate and permanent record of all the meetings of the Club. The Club shall be governed in all respects other than herein set out by the bylaws and constitution of the Club.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 62: S.C. Code Ann. 50-19-110 through 50-19-130

Recommendation and rationale for recommendation: Repeal. This Commission does not exist.

~~SECTION 50-19-110. Creation of Darlington County Advisory Fish and Game Commission; membership; terms of office; vacancies.~~

~~There is hereby created the Darlington County Advisory Fish and Game Commission to be composed of seven members who shall be appointed by a majority of the Darlington County legislative delegation. The members of the Commission shall be qualified electors of Darlington County, and not more than one commissioner shall be appointed from any one township. The terms of the commissioners shall be for three years and until their successors are elected and qualify, except that of the members first appointed two were appointed to serve for a term of one year, two for a term of two years and three for a term of three years. Any vacancy shall be filled in the manner of the original appointment.~~

~~HISTORY: 1962 Code Section 28-1091; 1959 (51) 517; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-120. Officers of Commission; meetings.~~

~~The Commission shall organize by electing one of its members chairman and one of its members secretary, and the commissioners shall meet at such time and place as may be designated by the chairman.~~

~~HISTORY: 1962 Code Section 28-1092; 1959 (51) 517; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-130. Powers and duties of Commission.~~

~~The Commission shall make studies and recommendations to the department pertaining to the supervision of fish and game in Darlington County, except Prestwood Lake. It shall cooperate with the department in supervising the opening and closing of all fish and game seasons in the county and regulations in connection therewith and control thereof, insofar as consistent with the statutory laws of the State. The Commission shall advise and confer with the county legislative delegation and shall recommend such changes as appear to be necessary in the fish and game laws.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 63: S.C. Code Ann. 50-19-210 through 50-19-240

Recommendation and rationale for recommendation: Repeal. This Board does not exist.

~~SECTION 50-19-210. Creation of Prestwood Lake Wildlife Refuge Board; membership; terms of office. There is hereby created a board to be known as the Prestwood Lake Wildlife Refuge Board. The Board shall be composed of seven members who shall be appointed by the Governor upon the recommendation of a majority of the Darlington County legislative delegation. Three members having been appointed for an initial term of two years and four having been appointed for an initial term of four years, thereafter their successors have been and shall be appointed to serve for regular terms of four years each.~~

~~HISTORY: 1962 Code Section 28-1095; 1957 (50) 177; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-220. Organization and meetings of Board; compensation of members. After their appointments, the members of the Board shall meet immediately and organize and from among themselves shall select one of their members as chairman and one as secretary. The Board shall meet at the call of the chairman or upon the request of a majority of its members. The members shall serve without compensation.~~

~~HISTORY: 1962 Code Section 28-1096; 1957 (50) 177; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-230. Powers and duties of Board.~~

~~The Board shall have the following powers and duties:~~

- ~~(1) To govern and manage the Prestwood Lake Wildlife Refuge and to do all things incidental thereto;~~
- ~~(2) To accept and receive donations, gifts or grants on behalf of the refuge and to use such funds as the Board deems best for the propagation and protection of wildlife in the area;~~
- ~~(3) To take charge of the refuge and to make recommendations relative to the propagation and protection of wildlife therein, particularly including the posting of signs within this area;~~
- ~~(4) To report and prosecute all persons trespassing in the area or breaking the game laws relative thereto;~~
- ~~and~~
- ~~(5) To plant and distribute food for wildlife in the area and to encourage and assist other individuals to do likewise in or on property adjacent thereto.~~

~~HISTORY: 1962 Code Section 28-1097; 1957 (50) 177; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-240. Rules and regulations of Board as to means of taking nongame fish.~~

~~In addition to the powers and duties set forth in Section 50-19-230, the Board may adopt and promulgate such rules and regulations relating to the use of baskets, nets, trotlines and other means of taking nongame fish as it may deem advisable. No such rule or regulation shall take effect until approved by the department, and notice of such rule or regulation has been published at least once in a newspaper of general circulation in Darlington County. When any such rule or regulation becomes effective it shall have the force and effect of law. Any person convicted of a violation of a rule or regulation adopted pursuant to this section shall be guilty of a misdemeanor and shall be punished by a fine of not more than one hundred dollars or by imprisonment for not more than thirty days.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: Governor's Office

Law Recommendation # 67: S.C. Code Ann. 50-19-1010 through 50-19-1020

Recommendation and rationale for recommendation: Repeal. These statutes are antiquated as we now have a state wide system which oversees officers.

~~SECTION 50-19-1010. Recommendations as to laws and closed seasons.~~

~~The Lee County legislative delegation shall recommend such change or changes as they deem necessary for the proper protection of the fish and game in Lee County and may recommend closed seasons in case of emergencies.~~

~~HISTORY: 1962 Code Section 28-1102; 1952 Code Section 28-1102; 1949 (46) 408; 1951 (47) 389; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1020. Cooperation with and reports to Division of Game.~~

~~The county legislative delegation shall cooperate with the department and shall report semiannually to the department the actions of all enforcement officers in Lee County.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 68: S.C. Code Ann. 50-19-1110 to 50-19-1180

Recommendation and rationale for recommendation: Repeal. The Commission does not exist or perform any of these functions.

~~SECTION 50-19-1110. Creation of Marion County Fish and Game Commission; appointment and qualifications of members.~~

~~There shall be a board known as the Marion County Fish and Game Commission which shall be composed of seven members. The members of the Commission shall be qualified electors not less than twenty-five years of age. Not more than one commissioner shall be appointed from any one township. The members shall be appointed by a majority of the Marion County legislative delegation.~~

~~HISTORY: 1962 Code Section 28-1121; 1952 Code Section 28-1121; 1949 (46) 229; 1950 (46) 1977; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1120. Terms of commissioners; vacancies.~~

~~Of the seven commissioners first appointed two having served for a term of one year, two for a term of two years and three for a term of three years, their successors have been and shall hereafter be appointed for terms of three years. In case of a vacancy, such vacancy shall be filled in the manner above provided.~~

~~HISTORY: 1962 Code Section 28-1122; 1952 Code Section 28-1122; 1949 (46) 229; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1130. Organization of Commission; meetings.~~

~~The Commission shall organize by electing one of its members chairman and one of its members secretary. The commissioners shall meet at least once each quarter, at such time and place as may be designated by the chairman, and at such other meeting or meetings as emergencies may necessitate.~~

~~HISTORY: 1962 Code Section 28-1123; 1952 Code Section 28-1123; 1949 (46) 229; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1140. General powers and duties of Commission.~~

~~The Commission shall have general supervision over fish and game in Marion County. It shall cooperate with the department in supervision over the opening and closing of all fish and game seasons in Marion County and regulations in connection therewith and control thereof, in so far as is consistent with the statutory laws of the State.~~

~~HISTORY: 1962 Code Section 28-1124; 1952 Code Section 28-1124; 1949 (46) 229; 1952 (47) 2890; 1957 (50) 279; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1150. Commission to recommend changes in laws.~~

~~The Commission shall advise and confer with the county legislative delegation and shall recommend such change or changes as appear to it to be necessary in the fish and game laws in effect in Marion County.~~

~~HISTORY: 1962 Code Section 28-1125; 1952 Code Section 28-1125; 1949 (46) 229; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1160. Nomination of enforcement officers.~~

~~The Commission shall nominate enforcement officers for the county by forwarding the name and address of the persons nominated to the county legislative delegation. If a majority of the delegation shall be agreeable to such nomination or nominations, they shall forward the name of the prospective enforcement officer or officers to the director for approval. The enforcement officer or officers so appointed shall devote their entire time to the enforcement of the laws relating to wildlife, marine resources, and natural resources.~~

~~HISTORY: 1962 Code Section 28-1126; 1952 Code Section 28-1126; 1949 (46) 229; 1952 (47) 2890; 1957 (50) 279; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1170. Determination of enforcement officers' salaries.~~

~~The Commission shall recommend to the department the salaries to be paid to such enforcement officers from funds apportioned or allotted to Marion County for enforcement of the game and fish laws.~~

~~HISTORY: 1962 Code Section 28-1127; 1952 Code Section 28-1127; 1949 (46) 229; 1952 (47) 2890; 1957 (50) 279; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1180. Report on enforcement officers; recommendation of suspension or discharge.~~

~~The Commission shall report to the department the actions of any enforcement officer in Marion County and may recommend suspension or discharge of any enforcement officer.~~

~~HISTORY: 1962 Code Section 28-1128; 1952 Code Section 28-1128; 1949 (46) 229; 1952 (47) 2890; 1957 (50) 279; 1993 Act No. 181, Section 1267.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 70: S.C. Code Ann. 50-19-1310 through 1330

Recommendation and rationale for recommendation: Repeal. The department has this ability elsewhere in the Title (50-11-2200), and does not need specific ability here, which is limited to Marlboro County.

~~SECTION 50-19-1310. Department may acquire land in Marlboro County for fish and wildlife projects. The department, in addition to the authority and powers granted it pursuant to Section 50-13-1920, may acquire land in Marlboro County for the purpose of creating artificial public fishing lakes, establishing fish hatcheries and fish nurseries, establishing wildlife management areas in conjunction with the Federal Government, or otherwise, and engaging in any other approved wildlife restoration projects.~~

~~HISTORY: 1962 Code Section 28-1131; 1955 (49) 17; 1972 (57) 2431; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1320. Power of condemnation; procedure.~~

~~In order to carry out the purposes of this article the power of condemnation is conferred upon the board. The power must be exercised to condemn only property necessary, useful, or convenient for the purposes of this article. All land acquired must be in fee simple and just compensation must be paid for it.~~

~~HISTORY: 1962 Code Section 28-1132; 1955 (49) 17; 1972 (57) 2431; 1987 Act No. 173, Section 32; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1330. Expenditure of funds.~~

~~To carry out the provisions of this article the Department may expend any funds under its control and available for such purposes.~~

~~HISTORY: 1962 Code Section 28-1133; 1955 (49) 17; 1993 Act No. 181, Section 1267.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 72: S.C. Code Ann. 50-19-1610 through 50-19-1630

Recommendation and rationale for recommendation: Repeal. These are antiquated statutes.

~~SECTION 50-19-1610. Establishment of Catawba Lake Fishing Area.~~

~~That body of backwater lying above the India Hook Dam on the Catawba River in York County, and extending to the North Carolina state line, together with the waters of the streams tributary thereto from the points at which such tributaries empty into the lake to the points where the flow of such streams is normal and the water level not raised by the impounding of the backwaters of the lake, are hereby set apart as the Catawba Lake Fishing Area, such tributary limits to be clearly marked with signs by the department.~~

~~HISTORY: 1962 Code Section 28-1201; 1952 Code Section 28-1201; 1947 (45) 531; 1952 (47) 2890; 1993 Act No. 181, Section 1267.~~

~~SECTION 50-19-1620. Fishing near India Hook Dam.~~

~~It is unlawful for any person to fish from a raft, boat or any other floating device in the following described areas on the Catawba River in York County: An area lying downstream from the Catawba dam and powerhouse of the Duke Power Company in York County, such area extending for a distance of~~

approximately three hundred and seventy five feet downstream from the south or downstream wall of the powerhouse and extending from the east bank of the river to the southwestern corner of the dam; also an area on the upstream side of the powerhouse extending for a distance of approximately one hundred feet from the northern or upstream wall of the powerhouse and extending from the eastern bank of the pond to the western wall of the powerhouse.

However, this section shall not be construed to prevent fishing from any point on the rock pile situate below the India Hook Dam or on the banks adjacent to the areas above described. The term "banks adjacent to the areas above described" shall not include any part or extension of the dam.

Any person violating the provisions of this section shall be deemed guilty of a misdemeanor and, upon conviction, shall be fined not less than ten dollars nor more than fifty dollars or imprisoned for not more than thirty days, in the discretion of the trial court.

HISTORY: 1962 Code Section 28-1202; 1952 (47) 2889; 1993 Act No. 181, Section 1267.

SECTION 50-19-1630. Appropriation and taxes.

Whatever funds are necessary for the carrying out of the purpose and intent of this article are hereby appropriated for the payment of expenses, including salaries. Whatever the amount, the county auditor and the county treasurer shall fix a levy and collect the taxes upon all of the taxable property in York County to meet the needs of the funds herein appropriated and such taxes shall be collected as any other taxes are collected

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 73: S.C. Code Ann. 50-19-1710 to 50-19-1730

Recommendation and rationale for recommendation: Repeal. The Commission no longer exists.

SECTION 50-19-1710. Creation of Catawba-Wateree Fish and Game Commission; membership.

There is hereby created the Catawba-Wateree Fish and Game Commission which shall be composed of four members, one of whom shall be appointed by each of the respective county legislative delegations of Chester, Fairfield, Kershaw and Lancaster Counties. The members shall serve at the will of the respective county legislative delegations.

HISTORY: 1962 Code Section 28-1011; 1952 Code Section 28-1011; 1949 (46) 335; 1993 Act No. 181, Section 1267.

SECTION 50-19-1720. Meetings of Commission; compensation of members; records.

The Commission shall meet once each month if necessary, and each member in attendance shall be paid the sum of ten dollars per day, plus mileage at the rate of five cents per mile. The Commission shall keep records of all business transacted at such meetings and designate the time and place of meetings.

HISTORY: 1962 Code Section 28-1012; 1952 Code Section 28-1012; 1949 (46) 335; 1993 Act No. 181, Section 1267.

SECTION 50-19-1730. Powers and duties of Commission.

The Commission shall cooperate with the department in the enforcement of all fishing laws and regulations within such counties and shall work under the direction of the department in the enforcement of all rules and regulations provided in this article. The Commission shall cooperate with the

department in the control of all fishing in the waters, including all backwaters, of the Catawba and Wateree Rivers within said counties, except waters lying more than one hundred yards south of the Wateree Dam in Kershaw County.

HISTORY: 1962 Code Section 28-1013; 1952 Code Section 28-1013; 1949 (46) 335; 1952 (47) 2890; 1972 (57) 2431; 1993 Act No. 181, Section 1267.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 77: S.C. Code Ann. 50-21-860

Recommendation and rationale for recommendation: Amend. Chapter 17 of Title 50 no longer exists, so the reference is incorrect.

SECTION 50-21-860. Restrictions on use of airboats.

(A) It is unlawful for a person to operate an airboat on the public waters of this State from the freshwater-saltwater dividing line, established by Section 50-17-305-80 seaward.

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: None

Law Recommendation # 79: S.C. Code Ann. 51-13-2010

Recommendation and rationale for recommendation: Repeal. The Enoree River Greenway Commission does not currently exist. There are other statutes in Article 23. Enoree River Greenway Commission (51-13-2000 through 51-13-2030), but this is the only one that mentions DNR.

SECTION 51-13-2010. Board of directors; indemnification; appointments; compensation.

(A) The management of the commission is vested in the Board of Directors (board). The directors shall be indemnified by the commission in all civil actions for actions taken within the scope of their authority toward achieving the purposes of this article.

The fifteen members shall serve three-year terms and must be appointed in the following manner:

(1) one director appointed by each of the respective county councils in Laurens, Newberry, Union, and Spartanburg;

(2) one director appointed by the U.S. Forest Service;

(3) one director appointed by the S.C. Department of Parks, Recreation and Tourism;

(4) one director appointed by the South Carolina Department of Natural Resources; and

(5) two directors appointed by each of the respective Laurens, Newberry, Union, and Spartanburg county legislative delegations.

The board may appoint individuals as nonvoting ex officio members by a majority vote.

(B) Vacancies shall be filled in the same manner as original appointment for the remaining portion of the unexpired term. Upon expiration of a term, a director may continue to serve until a successor is appointed and qualified.

(C) Directors shall not be compensated for service, but may receive, at the discretion of the board,

~~reasonable reimbursement for services rendered in performance of the commission's purposes.~~
~~HISTORY: 1998 Act No. 273, Section 1, eff April 7, 1998.~~

Presented and Approved by Board/Commission: Y

Other Agencies Impacted: U. S. Forest Service, SC Parks, Recreation, and Tourism

COMMITTEE CONTACT INFORMATION



- Website - <http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee.php>
- Phone Number - 803-212-6810
- Email - HCommLegOv@schouse.gov
- Location - Blatt Building, Room 228

¹ SC House of Representatives, House Legislative Oversight Committee, “Agency PER (April 14, 2017),” under “Committee Postings and Reports,” under “House Legislative Oversight Committee,” and under “State Election Commission”

[http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/PER%20Submission%20-%20PDF%20-%20Election%20Commission%20\(April%2014,%202017\).pdf](http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/PER%20Submission%20-%20PDF%20-%20Election%20Commission%20(April%2014,%202017).pdf) (accessed August 10, 2017). Hereinafter, “Agency PER.”

² Agency’s PER, response to Question 12 on page 20.

³ Program Evaluation Report, Organizational Units Chart

⁴ Agency PER at page 47.

⁵ DNR Office of Media and Outreach FY 2017 White Paper included in DNR’s PER.

⁶ Department of Administration, Executive Budget Office, “2016-17 Accountability Report Technical Assistance Guide,” under Agency Accountability Reports <http://www.admin.sc.gov/files/FY%202016-17%20Accountability%20Report%20Technical%20Assistance.pdf> (accessed July 21, 2017). See also, Agency PER.

⁷ SC House of Representatives, House Legislative Oversight Committee, “Presentation by Election Commission (May 9, 2017 Subcommittee Meeting),” under “Mission, Goals & Strategic Plan,” under “The State Election Commission,” and under “House Legislative Oversight Committee,” [http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/Presentation%20by%20Election%20Commission%20\(May%209,%202017%20Subcommittee%20Meeting\).pdf](http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/Presentation%20by%20Election%20Commission%20(May%209,%202017%20Subcommittee%20Meeting).pdf) (accessed August 24, 2017). The methodology the agency utilizes includes the agency assigning expenditures to objectives. The agency compares each employee’s job duties to individual objectives based on percentage of time spent performing job duties related to the objective. All agency expenditures and cost of employee salaries/benefits are included in the amount assigned to each objective.

⁸ and Percentage of total amount appropriated and authorized to spend

⁹ and Percentage of total amount appropriated and authorized to spend

¹⁰ DNR Office of Support Services FY 2017 White Paper included in DNR’s PER.

¹¹ Department of Administration, Executive Budget Office, “2016-17 Accountability Report Technical Assistance Guide,” under Agency Accountability Reports <http://www.admin.sc.gov/files/FY%202016-17%20Accountability%20Report%20Technical%20Assistance.pdf> (accessed July 21, 2017). See also, Agency PER.

¹² SC House of Representatives, House Legislative Oversight Committee, “Presentation by Election Commission (May 9, 2017 Subcommittee Meeting),” under “Mission, Goals & Strategic Plan,” under “The State Election Commission,” and under “House Legislative Oversight Committee,” [http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/Presentation%20by%20Election%20Commission%20\(May%209,%202017%20Subcommittee%20Meeting\).pdf](http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/Presentation%20by%20Election%20Commission%20(May%209,%202017%20Subcommittee%20Meeting).pdf) (accessed August 24, 2017). The methodology the agency utilizes includes the agency assigning expenditures to objectives. The agency compares each employee’s job duties to individual objectives based on percentage of time spent performing job duties related to the objective. All agency expenditures and cost of employee salaries/benefits are included in the amount assigned to each objective.

¹³ (Percentage of total amount appropriated and authorized to spend)

¹⁴ (Percentage of total amount appropriated and authorized to spend)

¹⁵ (Percentage of total amount appropriated and authorized to spend)

¹⁶ (Percentage of total amount appropriated and authorized to spend)

¹⁷ Agency’s PER, Performance Measures Chart

¹⁸ DNR Office of Environmental Programs/Boating Access and Engineering Section FY 2017 White Paper included in DNR’s PER.

¹⁹ DNR Office of Environmental Programs/Boating Access and Engineering Section FY 2017 White Paper included in DNR’s PER.

²⁰ Department of Administration, Executive Budget Office, “2016-17 Accountability Report Technical Assistance Guide,” under Agency Accountability Reports <http://www.admin.sc.gov/files/FY%202016-17%20Accountability%20Report%20Technical%20Assistance.pdf> (accessed July 21, 2017). See also, Agency PER.

²¹ SC House of Representatives, House Legislative Oversight Committee, “Presentation by Election Commission (May 9, 2017 Subcommittee Meeting),” under “Mission, Goals & Strategic Plan,” under “The State Election Commission,” and under “House Legislative Oversight Committee,”

[http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/Presentation%20by%20Election%20Commission%20\(May%209,%202017%20Subcommittee%20Meeting\).pdf](http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/ElectionCommission/Presentation%20by%20Election%20Commission%20(May%209,%202017%20Subcommittee%20Meeting).pdf) (accessed August 24, 2017). The methodology the agency utilizes includes the agency assigning expenditures to objectives. The agency compares each employee’s job duties to individual objectives based on percentage of time spent performing job duties related to the objective. All agency expenditures and cost of employee salaries/benefits are included in the amount assigned to each objective.

²² S.C. Code Ann. 48-1-83; 48-20-30; 48-39-60; 48-39-50; 48-39-140; 48-43-570; 50-3-180; 50-5-290; 58-33-140; 16 USCS 803; 42 USCS 9601; Regulation 61-101; Regulation 19-450.8 and .9; Regulation 89-170; 33 USC Section 1342 Reg. 124.10; Regulation 30-12; 33 USCS 1344; CERCLA; NEPA CFR Title 40; Nuclear Regulatory Commission Licenses CFR Title 10; FERC licenses CFR Title 18; Regulation 61-119; Regulation 72-3; Resource Conservation and Recovery Act (RCRA); FWCA; Federal Power Act, 16 USCS 791; Electric Consumers Federal Protection Act Pub L 99-495, 100 Stat 1243

²³ (Percentage of total amount appropriated and authorized to spend)

²⁴ (Percentage of total amount appropriated and authorized to spend)

²⁵ (Percentage of total amount appropriated and authorized to spend)

²⁶ (Percentage of total amount appropriated and authorized to spend)

²⁷ OEP Whitepaper